



# CITIZENS' GUIDE TO FY 2023-24 BUDGET





**BOARD OF SUPERVISORS**



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3<sup>rd</sup> District



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VICE CHAIRMAN  
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SUPERVISOR  
2<sup>nd</sup> District



**DOUG CHAFFEE**  
SUPERVISOR  
4<sup>th</sup> District



**KATRINA FOLEY**  
SUPERVISOR  
5<sup>th</sup> District



\* Reflecting 2023 positions.



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## BUDGET PLANNING & DEVELOPMENT

The County's budget development begins with the **Strategic Financial Plan (SFP)**, an annual strategic financial planning process that includes a five-year revenue and expense forecast as well as identification of strategic priorities and emerging initiatives. The SFP provides a framework for testing budget assumptions and aligning available resources with operating requirements, implementing new programs and facilities; and serves as the foundation for the development of the upcoming fiscal year budget. Additionally, the SFP includes capital and information technology project proposals facilitating early evaluation of project viability and economic feasibility. This framework enables the Board of Supervisors (Board) to make annual funding decisions within the context of a comprehensive, long-term perspective. The SFP emphasizes that the County must ensure its resources and programs are aligned with countywide strategic priorities and values.

### BOARD-APPROVED PRIORITIES

The Board adopted long-term strategic priorities in 2012 and reaffirmed them in 2015. The priorities provide a framework and serve as the basis for budget recommendations, and include:

- **Stabilize the Budget:** The County shall adopt a balanced budget, wherein planned expenses do not exceed the amount of revenue or funding available, in accordance with State law. The budget will realistically reflect the funds available to County departments and programs and how those funds will be spent.
- **Prepare for Contingencies:** The County shall prepare a budget with adequate reserves to cover unanticipated and severe economic downturns, major emergencies or catastrophes that cannot be covered with existing appropriations.
- **Address and Fund Agency Infrastructure:** The County shall prepare a budget providing suitable funding for agency infrastructure and ensuring that high quality services are delivered to the community. The budget will assess the best use of County general and special funds (e.g. OC Road, OC Flood, OC Parks) in developing capital assets while maintaining long-term financial stability.



County of Orange Board Hearing Room



# BUDGET PLANNING & DEVELOPMENT

## Citizens' Guide to the County's Seven Program Areas

### PROGRAM I - Public Protection

- District Attorney - Public Administrator\*
- Office of Independent Review
- Probation
- Public Defender
- Sheriff-Coroner\*

### PROGRAM II - Community Services

- OC Community Resources
- Child Support Services
- Health Care Agency
- Social Services Agency

### PROGRAM III - Infrastructure & Environmental

- OC Public Works
- John Wayne Airport
- OC Waste & Recycling

### PROGRAM IV - General Government Services

- Assessor\*
- Auditor-Controller\*
- Board of Supervisors\*
- Clerk of the Board
- County Executive Office
- County Counsel
- Registrar of Voters
- OC Campaign Finance and Ethics
- Clerk-Recorder\*
- Treasurer-Tax Collector\*
- Internal Audit

### PROGRAM V - Capital Improvements

- Provides funding for County facilities, capital and major maintenance projects and information technology projects.

### PROGRAM VI - Debt Service

- Provides funding for scheduled interest and principal payments on most of the County's bonds and notes, except John Wayne Airport bonds, which are budgeted in Program III.

### PROGRAM VII - Insurance, Reserves & Miscellaneous

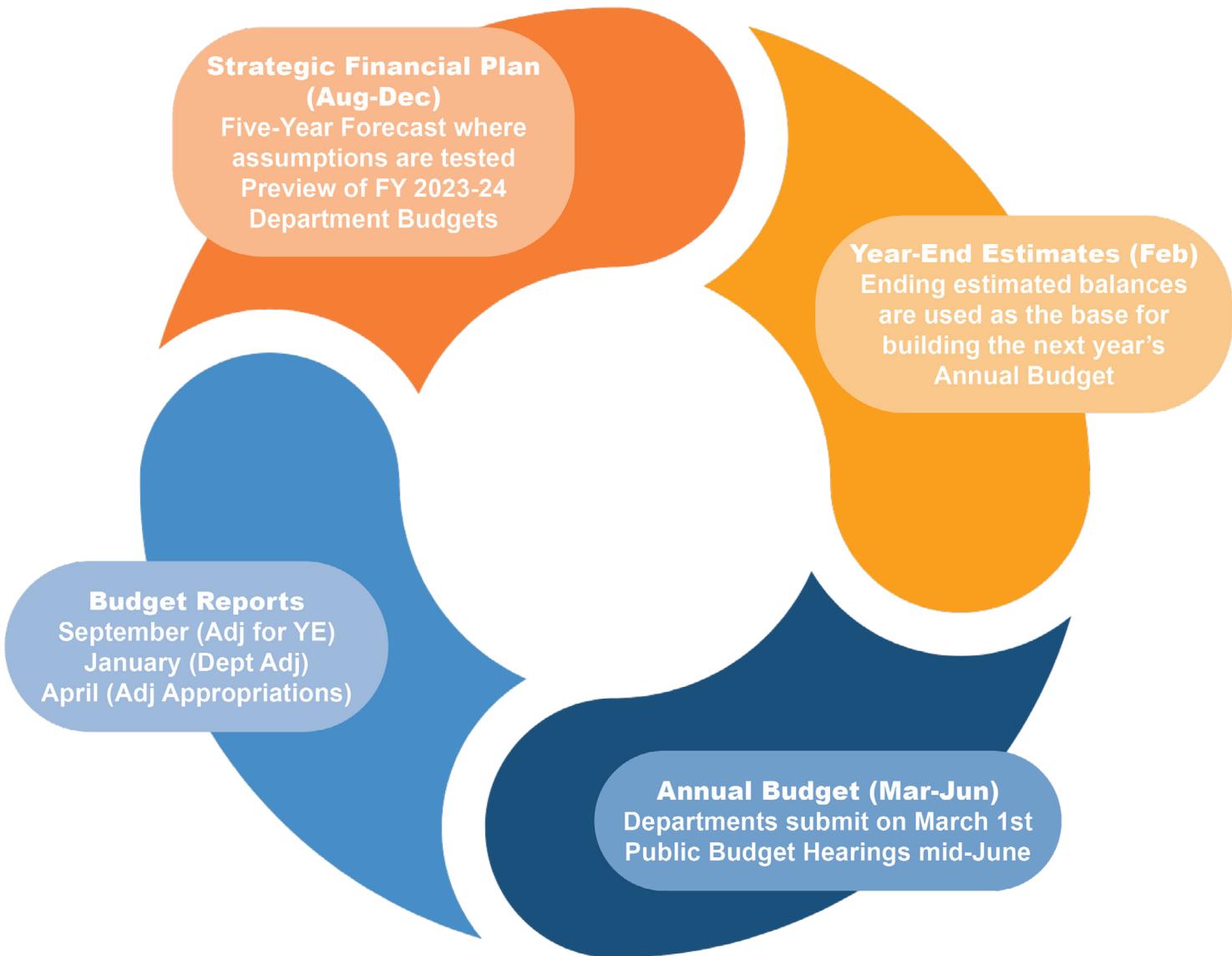
- Includes Employee Benefits, Workers' Compensation, Property & Casualty Risk, OC Information Technology and OC Fleet Internal Service Funds and appropriations for countywide contingencies.

\* Elected Office



# BUDGET PLANNING & DEVELOPMENT

The County's budget process begins in the fall of each year with the SFP which is typically presented to the Board in December. In January, the County Budget and Finance Office (CBFO) begins the budget development process, with the compiled and balanced budget presented to the Board in mid June during the Public Budget Hearings. Subsequently, in late June, the Board adopts the budget on a simple majority vote. A detailed budget calendar can be found on [pages 30-31](#) of this document.





## BUDGET PLANNING & DEVELOPMENT



*County funded permanent supporting housing project -  
Grove Senior Apartments, San Juan Capistrano*

The County's budget development process begins in January when the CBFO issues budget policies and detailed instructions for County departments including a calendar establishing completion dates for key budget development events.

The CBFO, in coordination with the County Auditor-Controller's Office, establishes the level of non-departmental, countywide revenues projected to be available to the County. County departments prepare budget requests and submit them in early March to the CBFO. The County Executive Officer (CEO), Chief Financial Officer (CFO) and CBFO staff meet with the departments to discuss the requests. After extensive review and collaboration, including recommendations provided by the CFO and CEO, the budget is then compiled, balanced and undergoes a final review by the CBFO, CFO and CEO before the Recommended Budget is published.

In May, the CBFO plans and conducts briefing sessions for the Board staff members and the CEO and CFO conduct individual briefings with Board members. During the Public Hearings in early June, the CEO presents the budget, and the Board casts straw votes and provides direction. Subsequently, prior to the end of June, the Board adopts the budget on a simple majority vote. The adopted budget becomes the spending plan and spending limit for County departments.

The Recommended Budget serves as the County's baseline budget and excludes requests from departments for additional resources, known as augmentations, to either maintain or expand current levels of service; these requests are included under separate cover in the budget augmentation requests document. The Annual Budget reflects Board-approved augmentations. For additional information related to augmentations, please refer to [pages 22-23](#) of this document.

The budget calendar can be found on [pages 30-31](#) of this document. Additional budget information and glossary can be found in the budget books on the County's website: <https://cfo.ocgov.com/budget>



# GENERAL PURPOSE REVENUE

General Purpose Revenue (GPR) provides what is referred to as discretionary funding or Net County Cost (NCC). Departments receive NCC allocations, approved by the Board, for programs and activities which are not funded by specific, dedicated revenue streams.

While GPR does not have the specific limitations associated with the dedicated and non-discretionary revenue sources, the County uses GPR to meet its mandated services requirements that are not fulfilled by the state and federal governments such as match requirements for Community Services programs and operational expenses of the Public Protection and General Government Services departments. Mandated services account for 89% of NCC, with the remaining 11% allocated to non-mandated services.

Property taxes are the largest and most important source of GPR. As of March 2023, property taxes accounted for almost 95% of all GPR. Of particular note, Orange County receives the lowest property tax revenue allocation share (5%) of all 58 counties in California.

## Orange County

## State Average

62%  
Schools

11%  
Cities

5%  
County

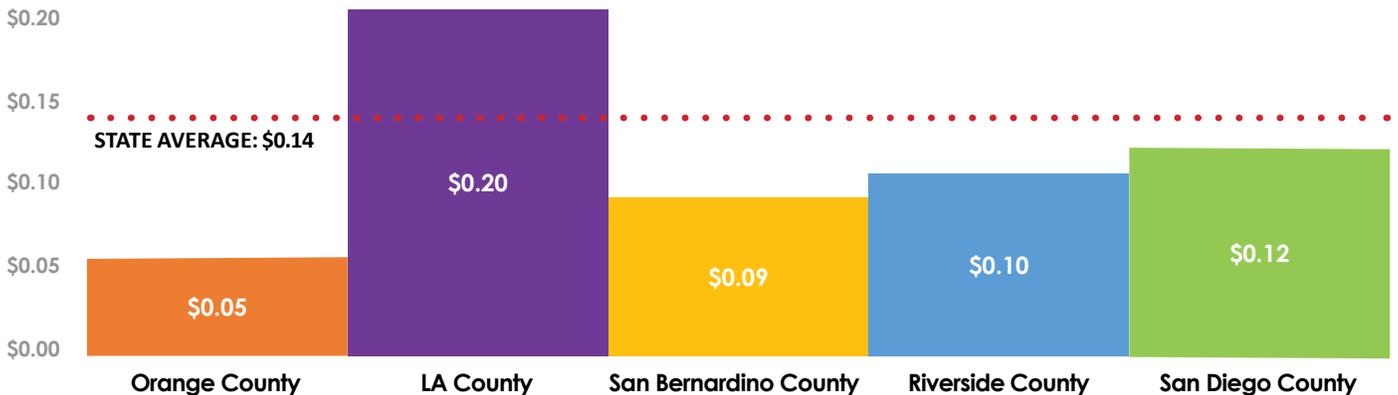
55%  
Schools

12%  
Cities

14%  
County



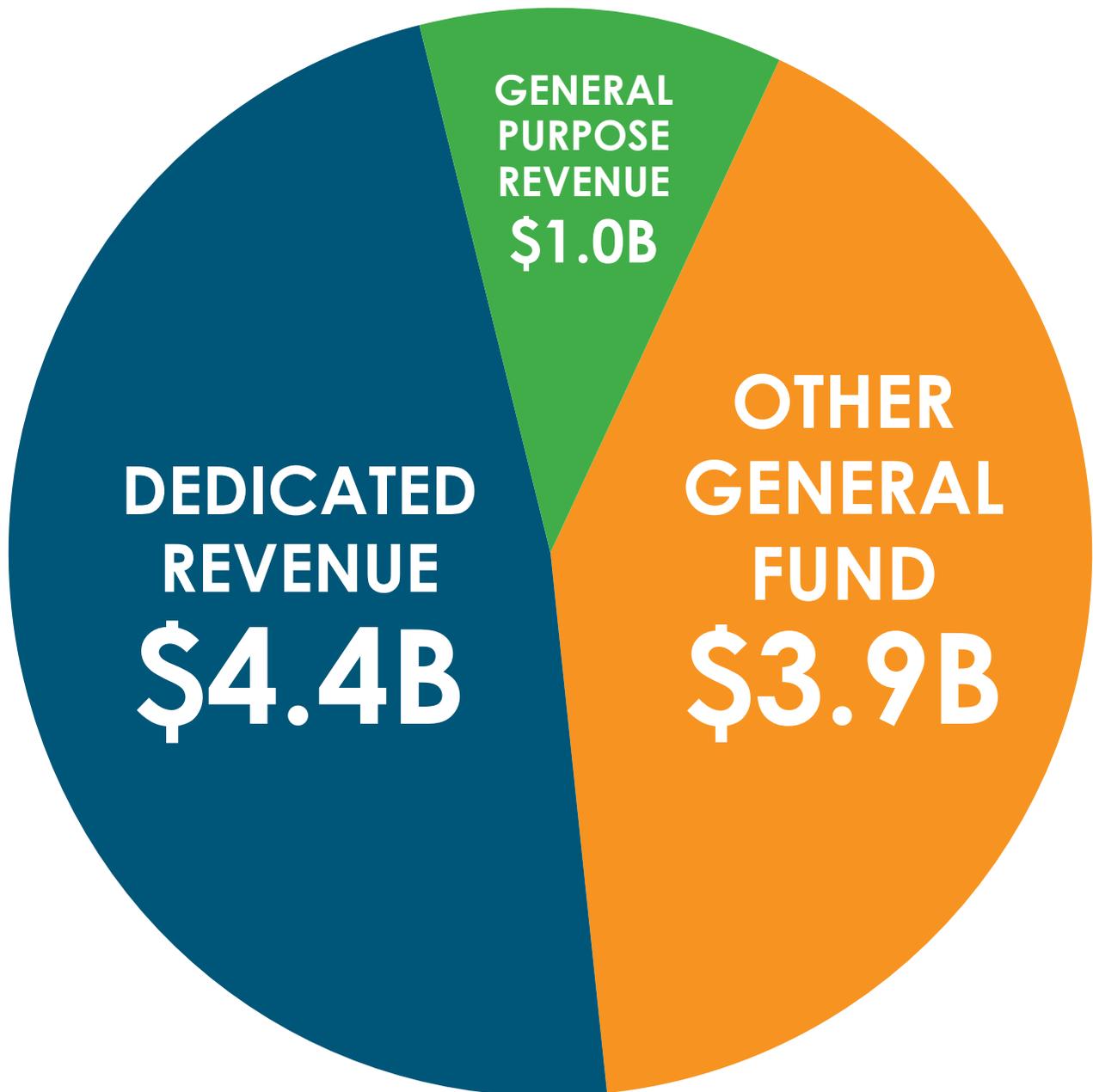
### ORANGE COUNTY RECEIVES THE LOWEST PROPERTY TAX REVENUE ALLOCATION OF ALL 58 COUNTIES



Assembly Bill 8 (1979) set the property tax allocation formula for each California County. Since that time the County's population has nearly doubled from 1.8 million to 3.2 million with no change to the County's property tax allocation proportion.



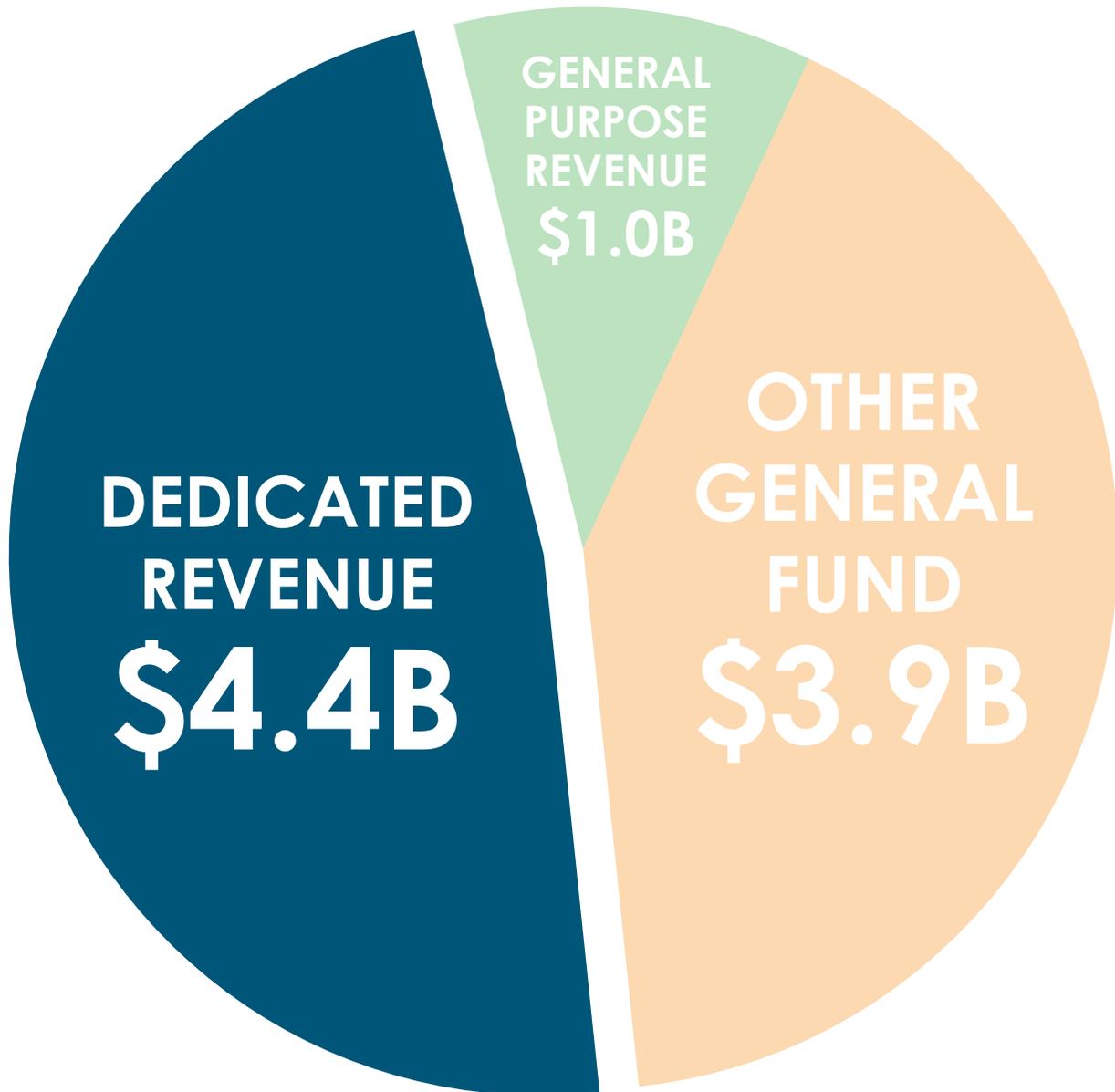
# TOTAL ORANGE COUNTY BUDGET \$9.3 BILLION



\*FY 2023-24 Recommended Budget



## Dedicated Revenue



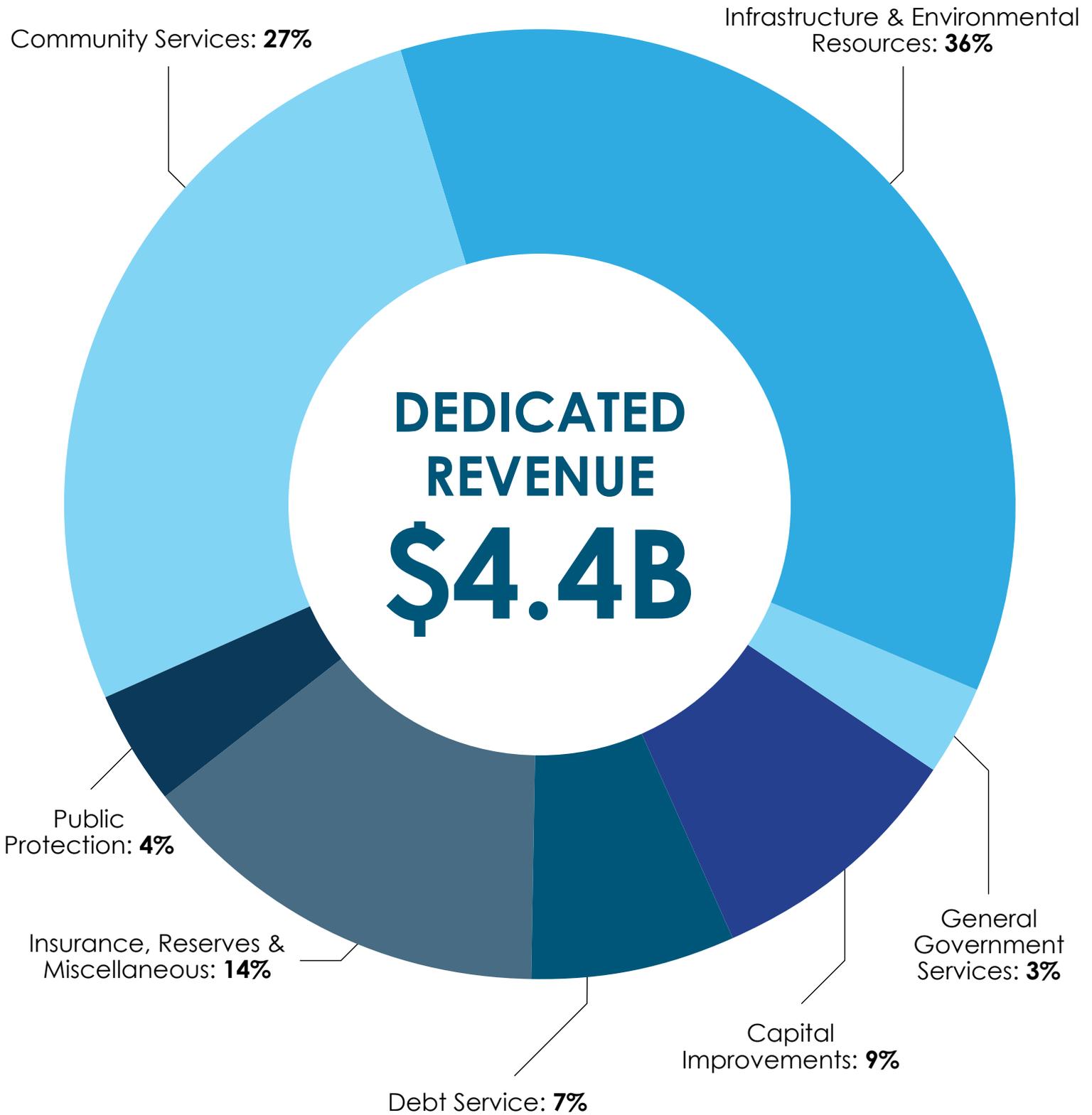
This revenue source is dedicated to the County’s various enterprise, internal service, and special districts budgets and may only be used for these purposes. Examples include:

- John Wayne Airport
- OC Waste & Recycling
- OC Road
- OC Flood
- OC Library
- OC Parks
- Internal Service Funds
- Community Facilities Districts

\*FY 2023-24 Recommended Budget



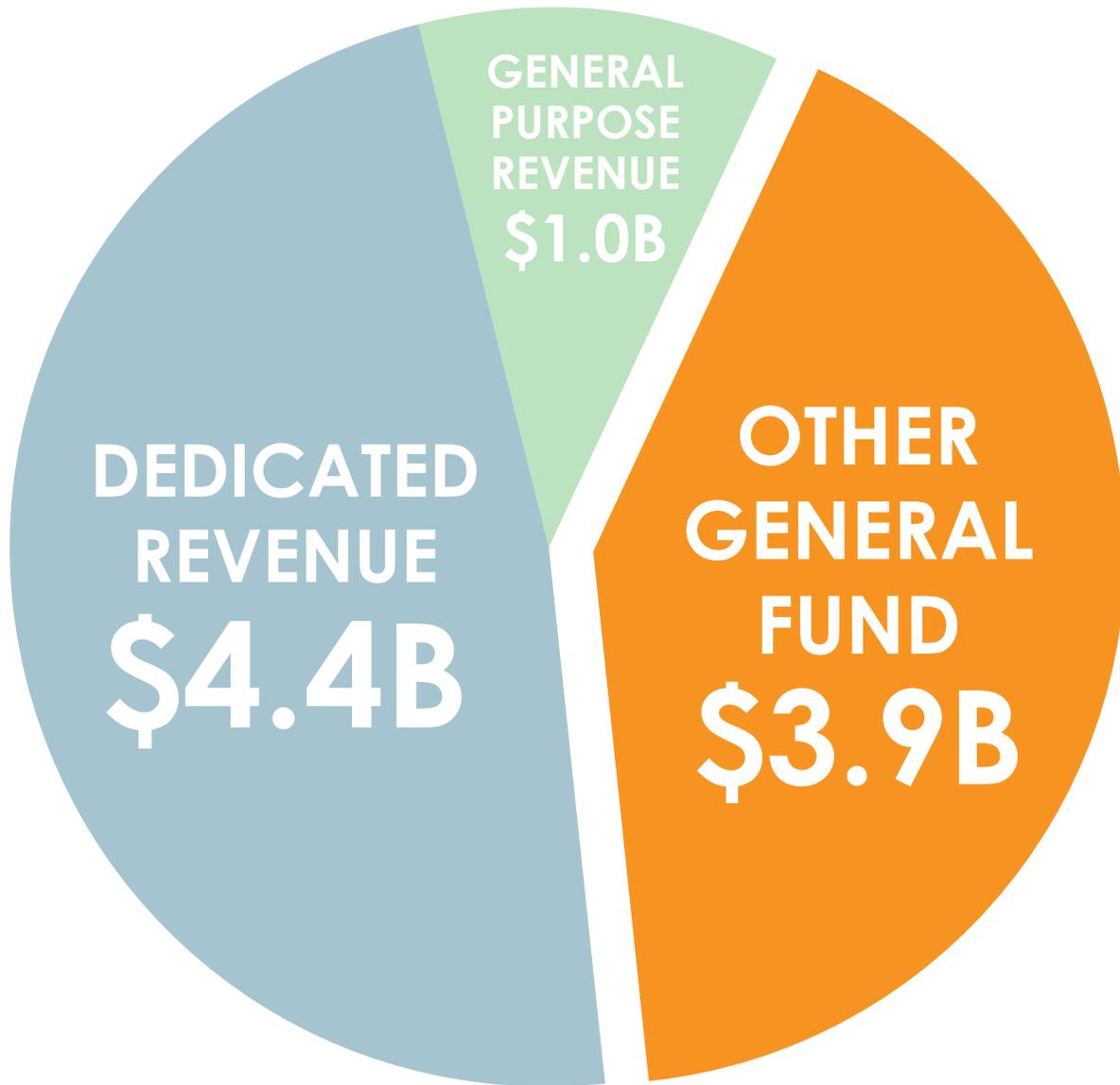
## Dedicated Revenue Uses



\*FY 2023-24 Recommended Budget



## Other General Fund – Non-Discretionary Revenue



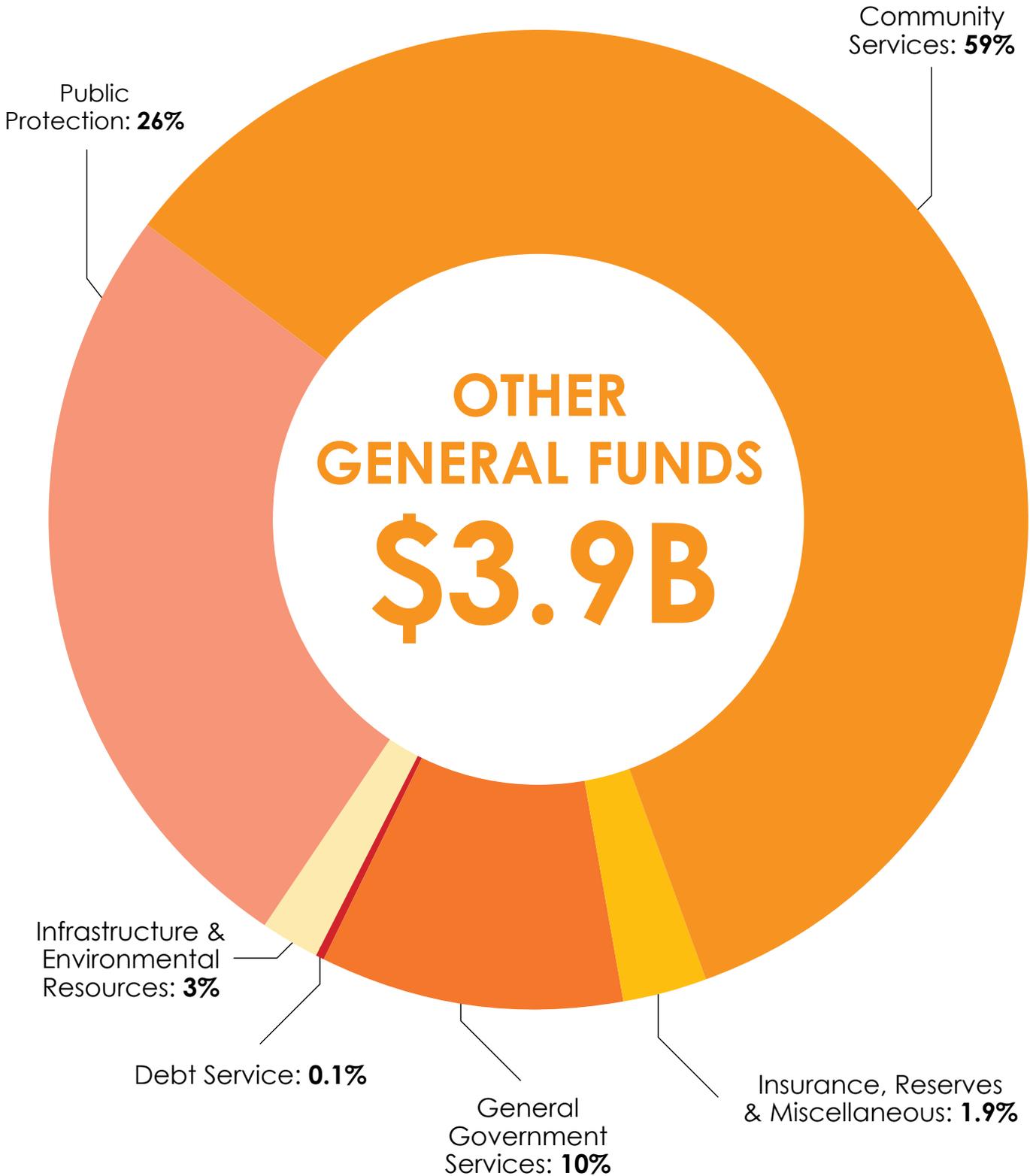
The County receives this category of non-discretionary revenue, primarily in Community Services departments, for administration of state and federal government programs and services that may only be used for these purposes. Examples include:

- State & Federal Programs:
  - » Social Services Agency
  - » Health Care Agency
  - » Child Support Services
  - » Grants
- City Contracts

\*FY 2023-24 Recommended Budget



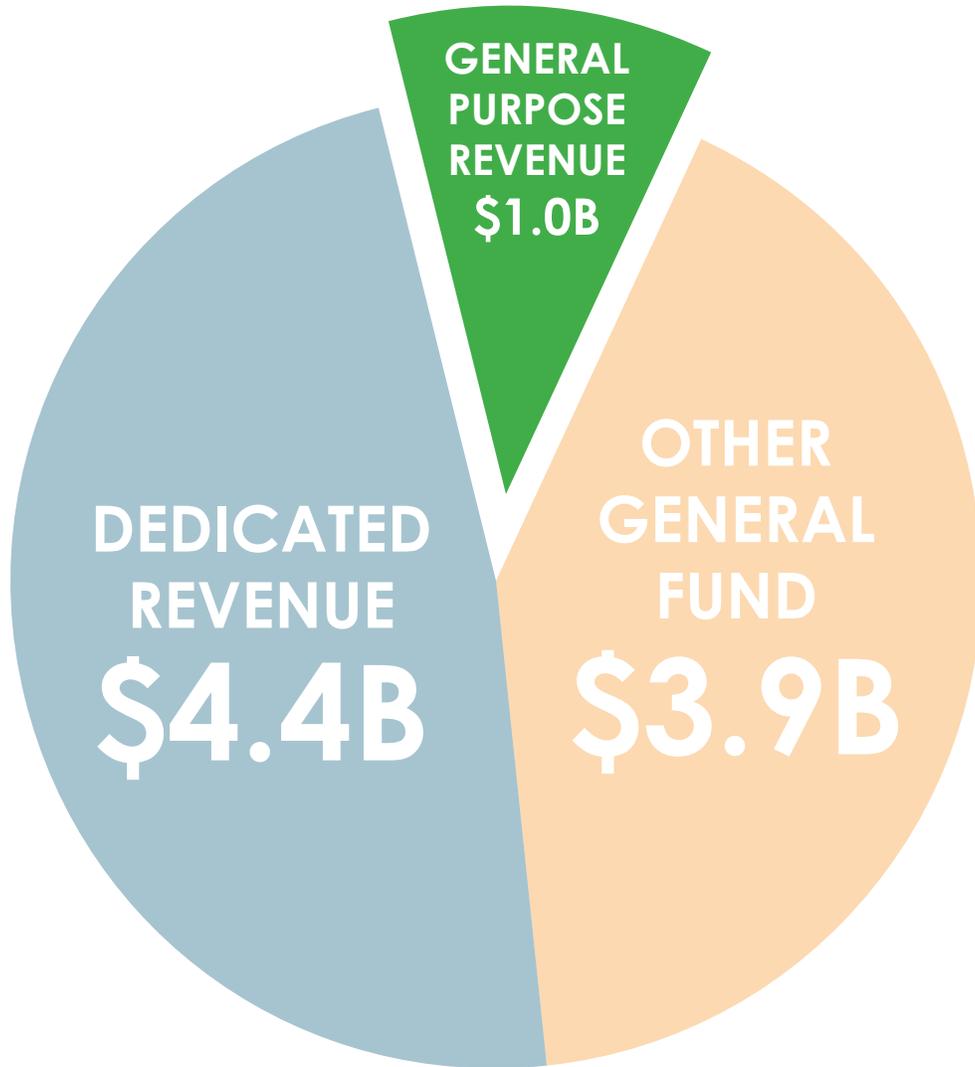
## Other General Fund Uses



\*FY 2023-24 Recommended Budget



## General Purpose Revenue (GPR) – Discretionary



The County uses this discretionary funding source to meet its mandated service requirements that are not fulfilled by the state and federal governments such as match requirements for Community Services programs and operational expenses of the Public Protection and General Government Services departments. GPR includes:

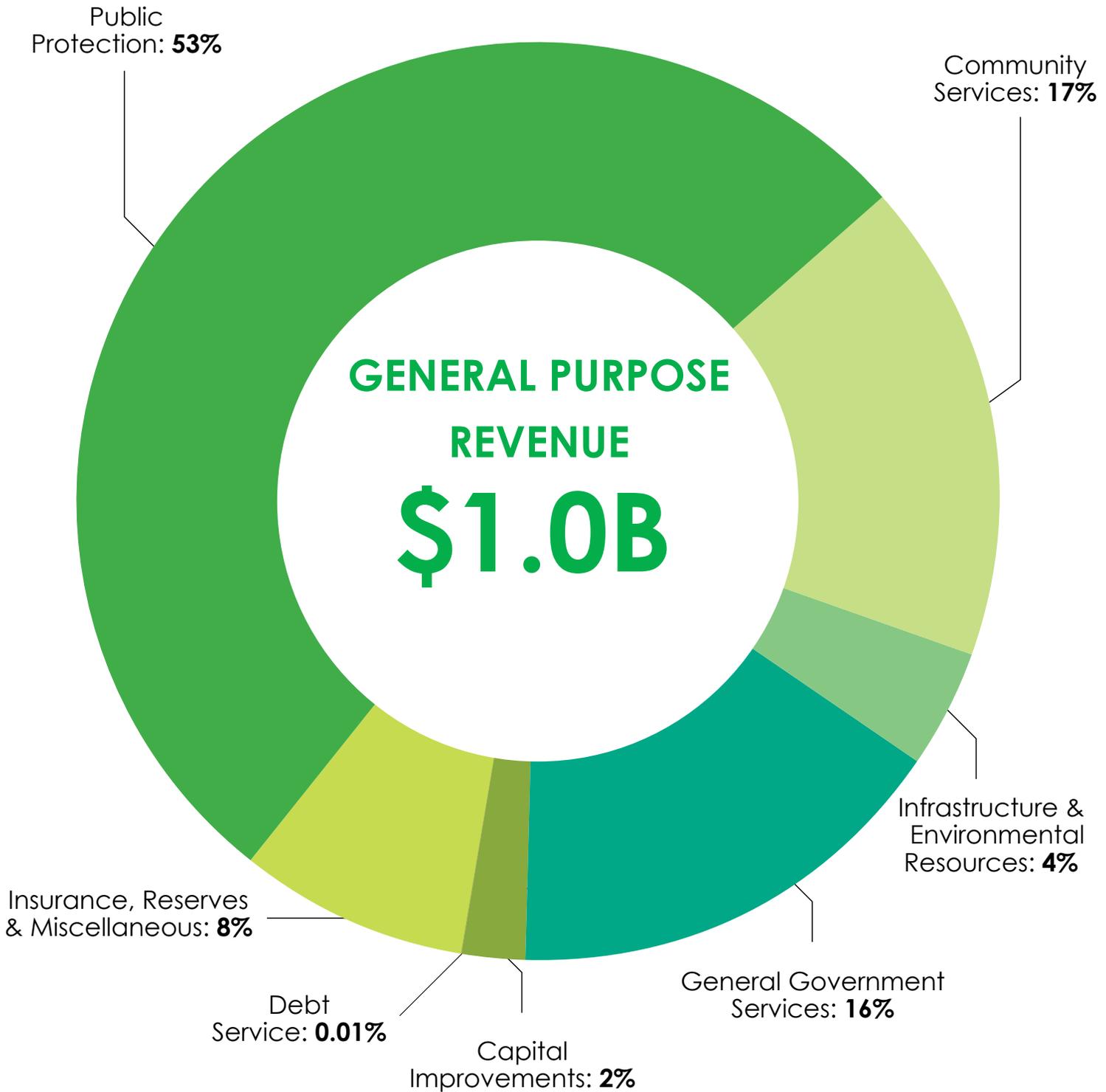
- Property Taxes (95% of total GPR)
- Sales & Other Taxes
- Motor Vehicle License Fees
- Property Tax Administration Fees
- Franchises and Rents
- Interest Earnings
- Miscellaneous Revenue

Note: These revenues exclude transfers in, fund balance unassigned, and use of reserves. For additional budget information and glossary please refer to the budget books found on the County's website: <https://cfo.ocgov.com/budget>

\*FY 2023-24 Recommended Budget



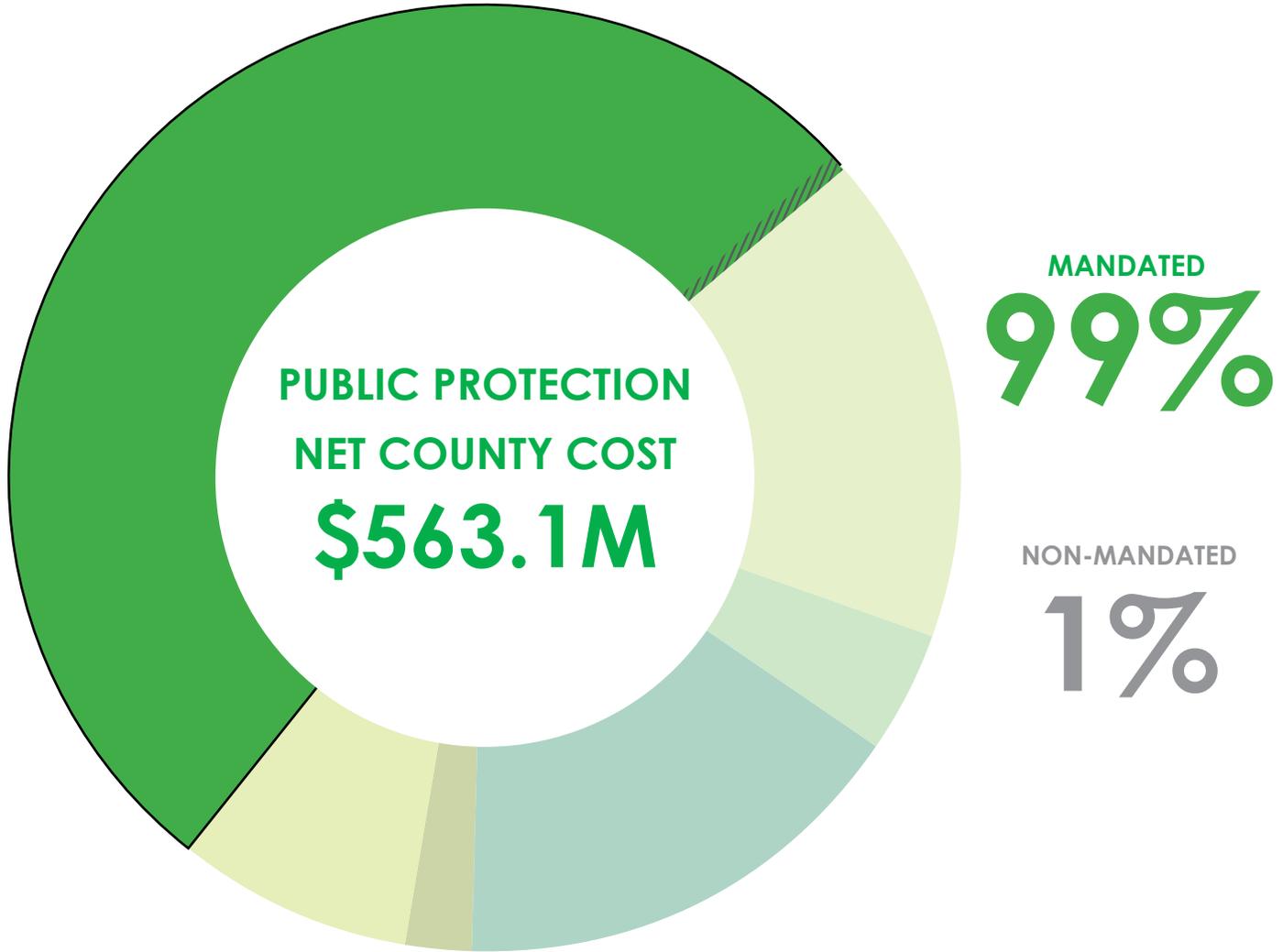
## General Purpose Revenue Uses



\*FY 2023-24 Recommended Budget



How much of the GPR allocation does **Public Protection** use for Mandated & Non-Mandated Services?

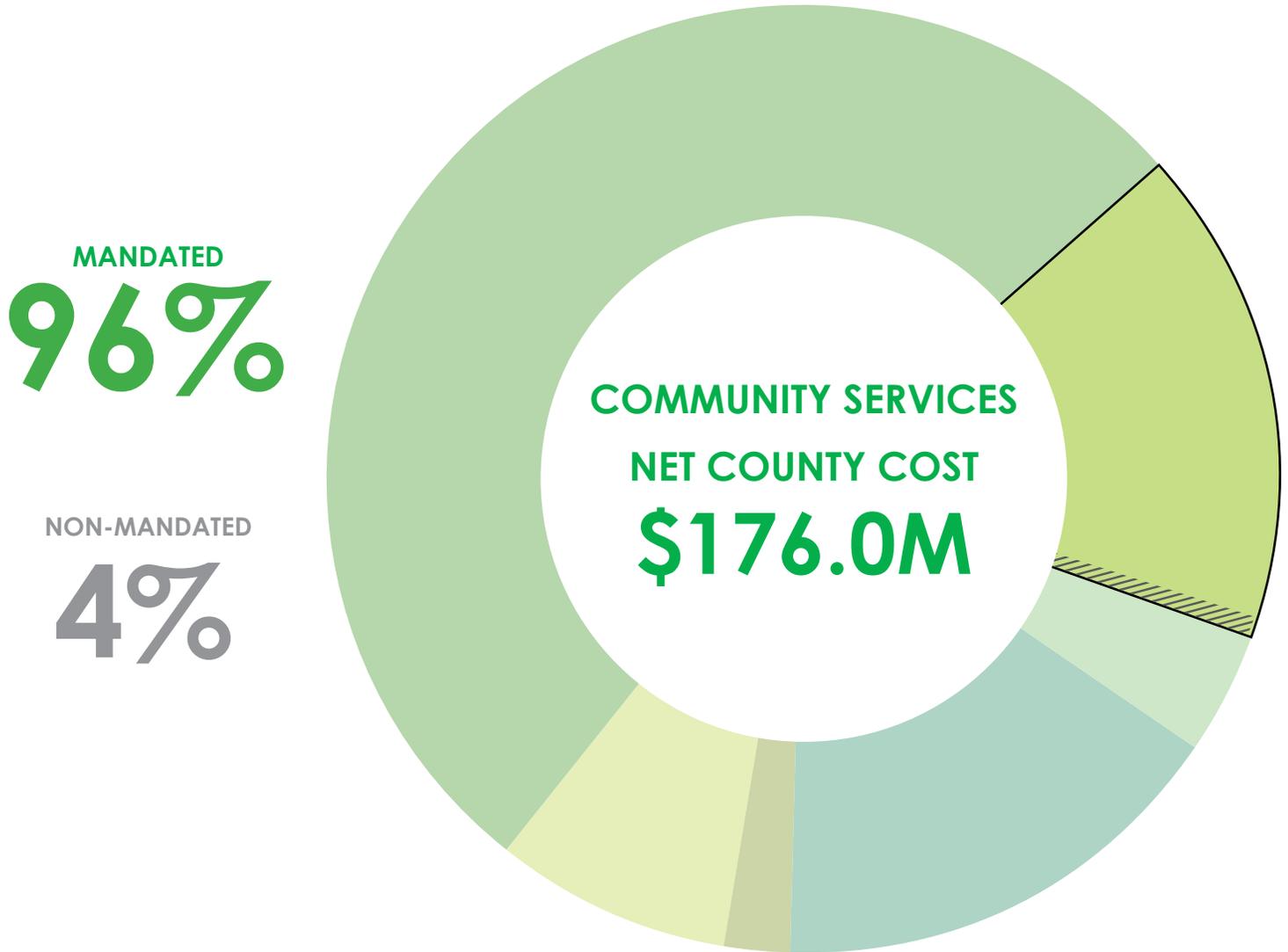


\*FY 2023-24 Recommended Budget

DEPARTMENT	MANDATED	NON-MANDATED	TOTAL
	(IN MILLIONS)		
District Attorney	\$73.7	-	\$73.7
Office of Independent Review	-	1.1	1.1
Probation	105.1	-	105.1
Public Defender	96.4	-	96.4
Sheriff-Coroner	232.6	-	232.6
County Executive Office Administered Budgets	53.1	1.1	54.2
<b>TOTAL</b>	<b>\$560.9</b>	<b>\$2.2</b>	<b>\$563.1</b>



How much of the GPR allocation does **Community Services** use for Mandated & Non-Mandated Services?

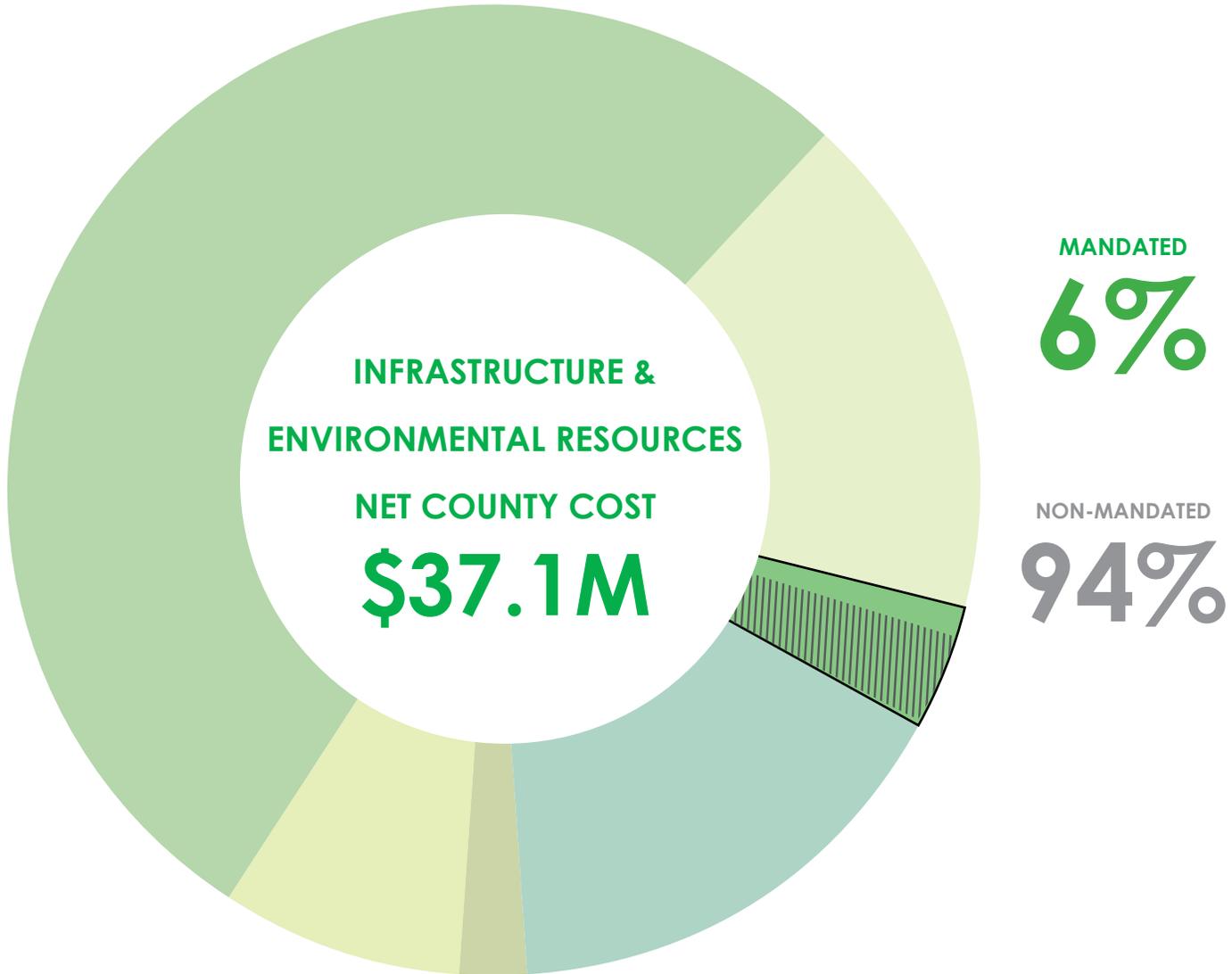


\*FY 2023-24 Recommended Budget

DEPARTMENT	MANDATED	NON-MANDATED	TOTAL
	(IN MILLIONS)		
OC Community Resources	\$2.4	\$4.9	\$7.3
Child Support Services	N/A	N/A	N/A
Health Care Agency	96.0	3.0	99.0
Social Services Agency	69.7	-	69.7
County Executive Office Administered Budgets	N/A	N/A	N/A
<b>TOTAL</b>	<b>\$168.1</b>	<b>\$7.9</b>	<b>\$176.0</b>



How much of the GPR allocation does **Infrastructure & Environmental Resources** use for Mandated & Non-Mandated Services?



\*FY 2023-24 Recommended Budget

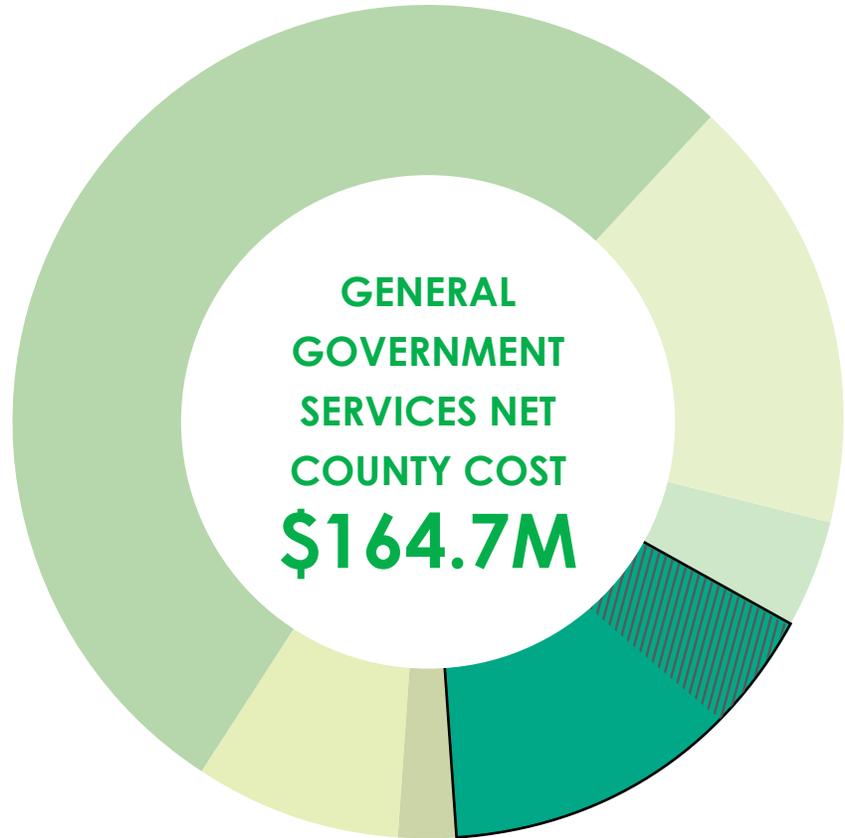
\*The OC Public Works funds allocated for non-mandated services are provided to support the department's mandated services.

DEPARTMENT	MANDATED	NON-MANDATED	TOTAL
	(IN MILLIONS)		
OC Public Works	\$2.0	\$35.1	\$37.1
John Wayne Airport	N/A	N/A	N/A
OC Waste & Recycling	N/A	N/A	N/A
County Executive Office Administered Budgets	N/A	N/A	N/A
<b>TOTAL</b>	<b>\$2.0</b>	<b>\$35.1</b>	<b>\$37.1</b>



How much of the GPR allocation does **General Government Services** use for Mandated & Non-Mandated Services?

MANDATED  
**77%**  
  
NON-MANDATED  
**23%**



\*FY 2023-24 Recommended Budget

DEPARTMENT	MANDATED	NON-MANDATED	TOTAL
	(IN MILLIONS)		
Assessor	\$45.1	-	\$45.1
Auditor-Controller	23.7	1.1	24.8
Board of Supervisors	9.5	-	9.5
Clerk of the Board	6.1	3.3	9.4
County Executive Office	12.0	29.2	41.2
County Counsel	8.4	-	8.4
Registrar of Voters	18.2	-	18.2
OC Campaign Finance and Ethics Commission	-	0.5	0.5
Clerk-Recorder	N/A	N/A	N/A
Treasurer-Tax Collector	4.3	-	4.3
Internal Audit	-	3.3	3.3
<b>TOTAL</b>	<b>\$127.3</b>	<b>\$37.4</b>	<b>\$164.7</b>



## AVAILABLE FUNDING VS. DEPARTMENT REQUESTS

**NCC Limits**, established at the beginning of the SFP and budget process, are set for ongoing baseline operations (current levels of service).

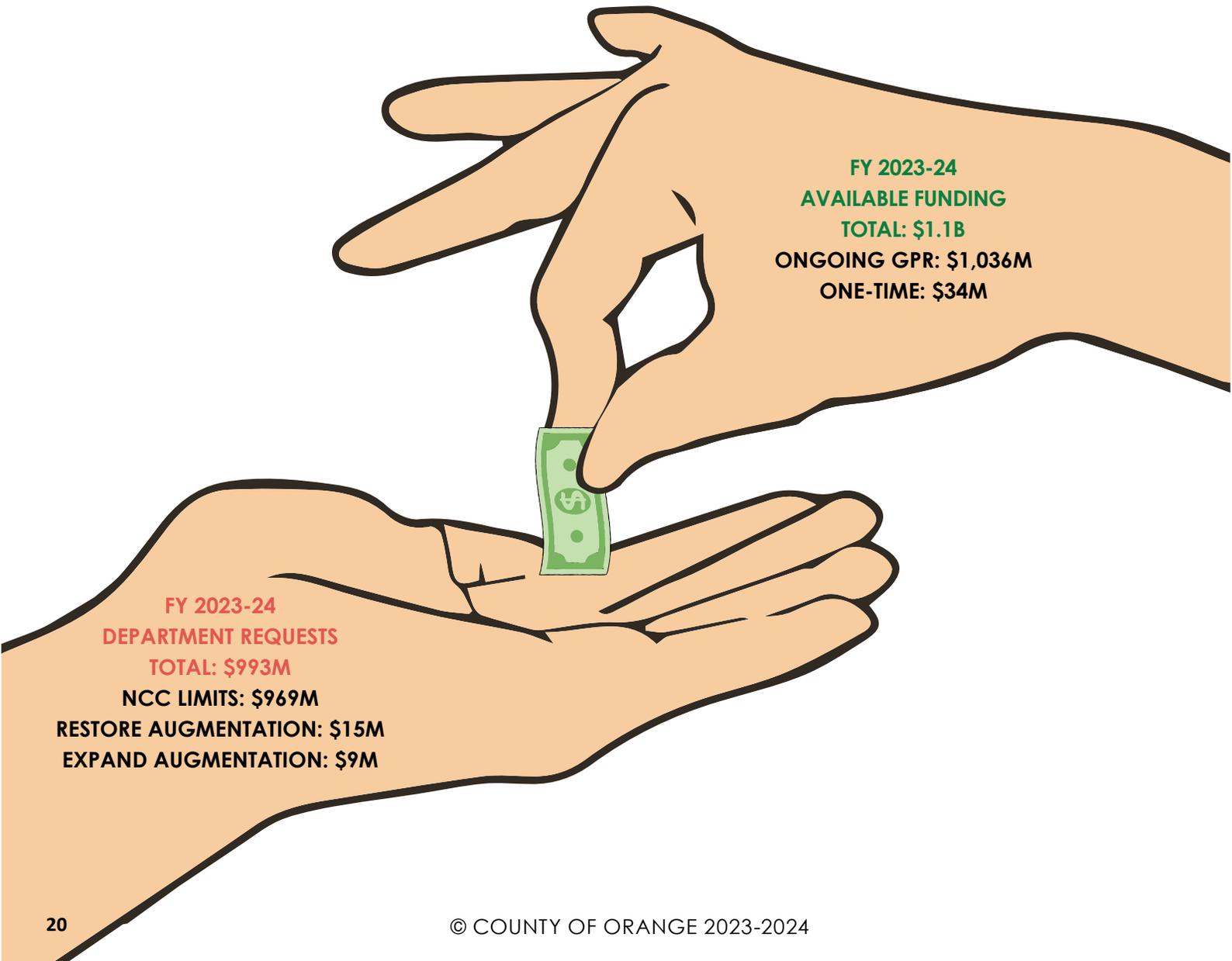
Departments submit **Restore Level of Service** requests when the assigned NCC Limit is insufficient to maintain current service levels. The NCC Limits plus restore level of service requests is the projected funding required to keep current operations and staffing.

Departments submit **Expand Level of Service** requests for resources above and beyond current funding and staffing levels which may involve new mandates related to existing services, increasing workloads in existing programs or proposals for new services.

The County's GPR comprise the **available funding**, also known as discretionary funds, which is the main funding source for the departments' NCC.

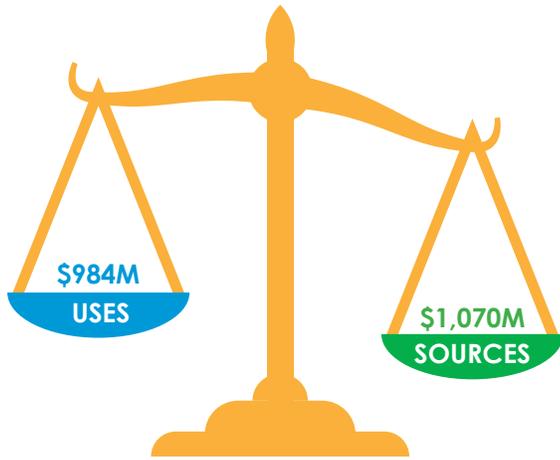
The **variance** between the County's GPR and department requests, demonstrates either overages or shortfalls in funding availability for departmental operations.

Ongoing Operating Costs are increasing beyond GPR growth. In the event there is no or insufficient GPR growth, restore and expand requests are either not funded or met by shifting discretionary funds between program areas, which could negatively impact some programs or services.



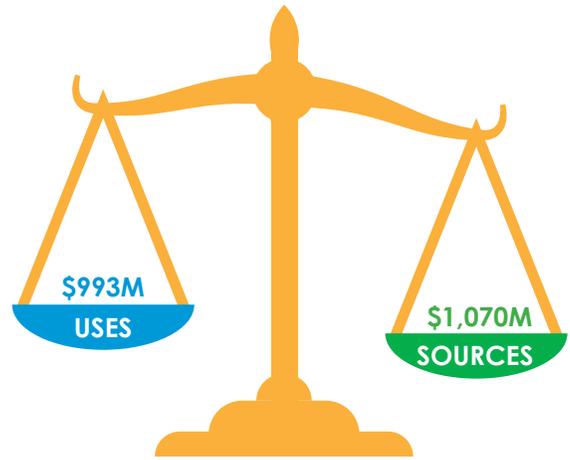


## FY 2023-24 AUGMENTATIONS



### MAINTAIN CURRENT SERVICES

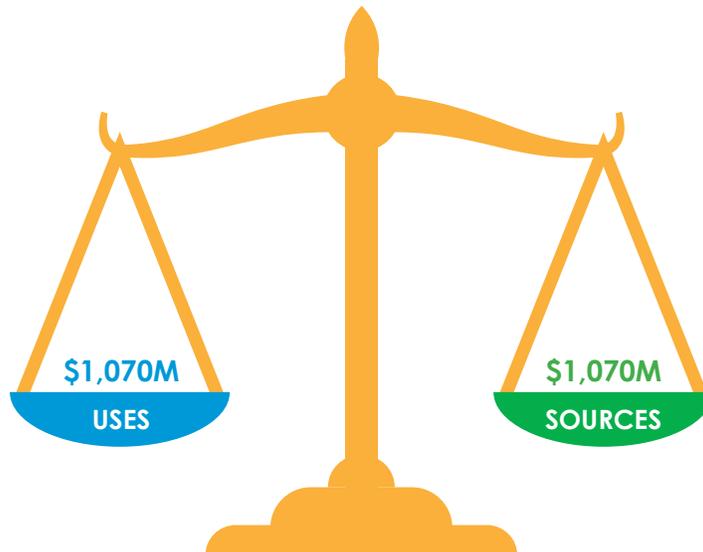
**USES** are department requests for resources to sustain current operations and staffing. The \$984M includes \$969M NCC limits plus \$15M in restore augmentations. **SOURCES** include \$1,036M ongoing GPR and \$34M one-time funding.



### EXPAND SERVICES

**USES** are the \$984M to maintain current service levels and \$9M of department requests for resources above and beyond current funding and staffing levels which may involve new mandates related to existing services, increasing workloads in existing programs or proposals for new services.

## CEO RECOMMENDATIONS



Unexpected shifts in economic conditions could cause the gaps between available sources and net baseline uses to narrow or invert. The \$77M variance between \$1,070M in sources and \$993M in uses are one-time funds for contingency in the event revenues are lower than projected to cover unanticipated requests or costs mid-year. These funds will also be used for one-time Strategic Priorities identified in the 2022 SFP; the CBFO will return to the Board through the mid-year budget report process once Strategic Priorities cost estimates are known. In addition, the FY 2023-24 Recommended Budget does not include any salary and benefit assumption increases that could result from upcoming negotiations with all the County's labor groups, as all MOUs are set to expire in June 2023 and does not include the ongoing operating cost of reopening the James A Musick Facility, which per 2022 SFP is estimated at \$40M per fiscal year. For additional information, please refer to the FY 2022-23 Recommended Budget, which can be found on the County's website: <https://cfo.ocgov.com/budget>



## FY 2023-24 AUGMENTATION SUMMARY

This section provides highlights of augmentations and requests for NCC for County departments. Due to costs that exceed the NCC limits, some departments were required to propose reductions in the budget to meet NCC limits. Departments requested full restoration and work diligently to manage their budgets to consistently maintain programs and minimize impacts on services. Additional budget augmentation information can be found on the County's website: <https://cfo.ocgov.com/budget>

Department	Type	Augmentation Title	NCC Request	Position Recommendation	NCC CEO Recommendation
<b>Program I - Public Protection</b>					
DA - Public Administrator	Expand	Increased Workload from New Legislation	0	5	0
DA - Public Administrator	Expand	District Attorney Specialty Programs	0	8	0
DA - Public Administrator	Expand	Post-Conviction Litigation Unit	0	12	0
DA - Public Administrator	Expand	Case Management System	2,500,000	0	0
Office of Independent Review	<b>Restore</b>	Restore Funding Request	106,064	0	106,064
Office of Independent Review	Expand	Administrative Support	224,486	2	224,486
Public Defender	Expand	CARE Court Program	0	8	0
Sheriff-Coroner	Expand	Behavioral Health Bureau	0	9	0
Sheriff-Coroner	Expand	Court Operations Division	0	4	0
Sheriff-Coroner	Expand	Auto Theft Taskforce	0	1	0
<b>Program I Subtotal</b>			<b>\$2,830,550</b>	<b>49</b>	<b>\$330,550</b>
<b>Program II - Community Services</b>					
OC Community Resources	Expand	Administrative Support	0	2	0
OC Community Resources	Expand	Veterans Services	60,521	1	60,521
OC Community Resources	Expand	Workforce & Economic Development	0	1	0
OC Community Resources	Expand	Office on Aging	6,946	3	6,946
Health Care Agency	Expand	Opioid Abatement Services	0	3	0
Health Care Agency	Expand	MH & SUD Treatment Expansion	0	4	0
Health Care Agency	Expand	MH & SUD Treatment Expansion	0	6	0
Health Care Agency	Expand	CARE Court	0	11	0
Health Care Agency	Expand	Early Access Stabilization Program	0	4	0
Health Care Agency	Expand	Public Health Sustainability	0	18	0
Health Care Agency	Expand	Correctional Settings Health Services	2,031,829	6	2,031,829
Health Care Agency Public Guardian	Expand	CARE Court	0	2	0
Social Services Agency	<b>Restore</b>	Restore Funding Request	3,168,346	0	3,168,346
Social Services Agency	Expand	Children & Family Services & Adult Services	0	3	0
Social Services Agency	Expand	Adult Protective Services	0	7	0
Social Services Agency	Expand	County Community Service Centers	3,020,208	8	3,020,208
<b>Program II Subtotal</b>			<b>\$8,287,850</b>	<b>79</b>	<b>\$8,287,850</b>



**AUGMENTATIONS**

Department	Type	Augmentation Title	NCC Request	Position Recommendation	NCC CEO Recommendation
<b>Program III - Infrastructure &amp; Environmental Services</b>					
OC Public Workds	Expand	Seven Replacement Vehicles	364,088	0	364,088
OC Public Works	Expand	Weights & Measures (W&M) Program.	375,241	4	375,241
OC Public Works	Expand	Administration Services	0	3	0
OC Watersheds	Expand	Stormwater Program	0	3	0
Utilities	<b>Restore</b>	Restore Funding Request	4,425,598	0	4,425,598
OC Flood Control District Fund	Expand	Encampment Response Program	0	1	0
Airport - Operating	Expand	Safety Program & IT Systems	0	3	0
OC Waste & Recycling Enterprise	Expand	Prima/Olinda Landfills & Compliance Units	0	18	0
<b>Program III Subtotal</b>			<b>\$5,164,927</b>	<b>32</b>	<b>\$5,164,927</b>
<b>Program IV - General Government Services</b>					
Auditor-Controller	<b>Restore</b>	Restore Funding Request	846,036	7	846,036
Auditor-Controller	Expand	John Wayne Airport Accounting Services	0	1	0
Auditor-Controller	Expand	Community Resources Accounting Services	0	2	0
Auditor-Controller	Expand	Social Services Agency Accounting Services	0	6	0
Auditor-Controller	Expand	Health Care Agency Accounting Services	0	1	0
Auditor-Controller	Expand	Property Tax System Support	0	1	0
CAPS Program	<b>Restore</b>	Restore Funding Request	772,319	0	772,319
PTS Centralized O&M Support	<b>Restore</b>	Restore Funding Request	782,175	0	782,175
PTS Centralized O&M Support	Expand	Property Tax System Business Continuity	557,421	0	557,421
PTS Centralized O&M Support	Expand	Property Tax System Support	135,238	0	135,238
Clerk of the Board	<b>Restore</b>	Restore Funding Request	757,844	0	757,844
County Executive Office	<b>Restore</b>	Restore Funding Request	773,044	2	773,044
County Executive Office	Expand	Office of Care Coordination	0	2	0
County Executive Office	Expand	Government & Community Relations Unit	66,279	1	66,279
County Executive Office	Expand	Data Analytics Unit	0	3	0
County Executive Office	Expand	Office of Immigrant & Refugee Affairs	198,252	3	198,252
Human Resources	Expand	Support Human Resources	0	3	0
Registrar of Voters	<b>Restore</b>	Restore Funding Request	3,039,109	0	3,039,109
Registrar of Voters	Expand	Support Registrar of Voters	373,504	5	373,504
<b>Program IV Subtotal</b>			<b>\$8,301,221</b>	<b>37</b>	<b>\$8,301,221</b>
<b>Program VII - Insurance, Reserves &amp; Miscellaneous</b>					
Employee Benefits	Expand	Support Employee Benefits	0	1	0
<b>Program VII Subtotal</b>			<b>0</b>	<b>1</b>	<b>0</b>
<b>TOTAL NCC REQUEST</b>			<b>\$24,584,584</b>	<b>198</b>	<b>\$22,084,548</b>



The County of Orange Systems of Care, also known as OC CARES, links the various systems of care: Behavioral Health, Healthcare, Community Corrections, Housing and Benefits & Support Services to provide full care coordination of programs and services focused on the needs of the adults and youth populations across departments and community providers.

The following section highlights Key Initiatives in the County Systems of Care. For additional information, please refer to the 2022 SFP and FY 2023-24 Budget, which can be found on the County's website:

<https://cfo.ocgov.com/budget/strategic-financial-plan> and <https://cfo.ocgov.com/budget>



# OCCARES

*Justice through Prevention & Intervention*



Office of  
**CARE COORDINATION**

*County Executive Office*



# OC HOUSING



# KEY INITIATIVES

OC CARES links the various systems of care in the County of Orange to provide full care coordination and services for individuals and address immediate and underlying issues with the goal of the individual attaining self-sufficiency. This innovative approach was developed through stakeholder involvement and efforts led by the Orange County Criminal Justice Coordinating Council (OCCJCC) co-chaired by Vice Chairman Andrew Do and Supervisor Doug Chaffee. What initially began as an overall strategy focusing on reducing the number of individuals with mental illness in custodial care expanded to address enhancements throughout the Community Corrections System of Care to create the Integrated Services 2025 Vision implementation plan, updated to serve OC CARES. Additional information can be found on the OCCJCC website at: <https://ceo.ocgov.com/government-community-relations/orange-county-criminal-justice-coordinating-council>



## OCCARES

*Justice through Prevention & Intervention*



The County Housing & Community Development Division includes both the Orange County Housing Authority (OCHA) and Housing Development Divisions focused on administering housing programs. OCHA administers federally funded programs providing rental assistance to qualified tenants in Orange County (except for the cities of Anaheim, Garden Grove and Santa Ana) in privately owned rental housing. The largest such program is referred to as the Housing Choice Voucher Program. OCHA also maintains project-based vouchers and special housing programs focusing on home ownership, family self-sufficiency, family unification, veterans and disabled individuals. Housing Development administers the County's affordable and supportive housing development programs providing funding for the development of affordable and supportive housing units throughout Orange County. The OC Housing Trust is a separate joint powers authority between the cities and the County to fund housing for families and individuals experiencing homelessness.



## Office of CARE COORDINATION

*County Executive Office*

The Office of Care Coordination (OCC) engages across Orange County, working across departments, cities and community-based organizations to strengthen regional capacity and multi-city, multi-sector investments to provide, coordinate and oversee case management services to individuals involved in the County's systems of care (housing, healthcare, benefits & support services, behavioral health, and community corrections).



# OCCARES

*Justice through Prevention & Intervention*



*Multipurpose Rehabilitation Center*

The 2025 Vision implementation plan for OC CARES, was adopted by the Board on October 22, 2019, and links the County criminal justice system and various systems of care to provide inmates and at-risk individuals with services designed to promote self-determination and facilitate successful reentry. The 2025 Vision was built on five pillars each having overarching goals assigned to specific departments and implemented and tracked via action items. The pillars include:

1. **Prevention:** Developing public informational campaigns and interventions – particularly related to substance use and mental health – that divert people from involvement in the criminal justice system.
2. **Courts:** Enhancing or developing diversion programs, including the expanded use of Specialty Courts, for individuals in the criminal justice system from the point of arrest to sentencing.
3. **In-Custody:** Enhancing in custody programming and mental health and substance use programs, linkages to post custody services, and training and education to prepare people for successful reentry.
4. **Reentry:** Providing accessible and supportive services to justice-involved individuals to facilitate a positive transition into the community.
5. **Juvenile & Transitional Aged Youth (TAY):** Providing a continuum of information, programs, and enhanced services for youth, juveniles, and the TAY population to prevent them from entering the juvenile justice system, providing options away from being detained, and to support and encourage positive outcomes outside of the juvenile justice system.

The 2025 Vision is a permanent component of Orange County’s annual Strategic Financial Plan. Its oversight is provided by the OCCJCC, co-chaired by Vice Chairman Andrew Do and Supervisor Doug Chaffee with membership consisting of County departments, Courts, and local law enforcement.

Significant achievements have been made in implementing the OC CARES 2025 Vision to provide specialized housing and treatments in-custody, Be Well Campus, and increased access and services through OC Links, OC Navigator and the Behavioral Health-based public safety program. Initiatives included in the FY 2023-24 Recommended Budget include the following:

- The second of three planned Be Well campuses in an unincorporated area on County-owned land in the city of Irvine which co-locates behavioral health services for adults, juveniles, and children and is available for all County residents.
- A Youth Transition Center on the juvenile campus to modernize the outdated facility and provide specialized services and programming to better prepare the youth and transitional-aged youth populations for successful return to the community.
- TAY transitional housing to provide the basic needs of housing, safety, and security along with supportive services.
- Pre-Trial Intervention Program to assess individuals prior to arraignment and provide diversion options into supportive treatments and programs.
- Coordinated reentry system to support individuals involved in the criminal justice system and their families as they work towards self-sufficiency.



OC Community Resources Department's (OCCR) OC Housing & Community Development Division (Division) administers the County's affordable housing development and the community development and housing successor agency program and activities. Included in the Division is the OC Housing Authority (OCHA) which administers federally funded programs providing housing assistance to County residents (except for the cities of Anaheim, Garden Grove and Santa Ana) through the following programs:

- **Housing Choice Vouchers:** This is the federal government's largest program for assisting low-income families and the elderly and disabled to afford safe and healthy housing in the private market.
  - » Tenant-Based Housing Vouchers allow families and individuals receiving public assistance to choose their housing unit where a landlord agrees to rent under the program. The housing subsidy is paid directly to the landlord.
  - » Project-Based Housing Vouchers are associated with specific housing units, often in an apartment complex, where assisted families or individuals may reside.
- **Special Housing Programs:** Housing programs designed to address the needs of targeted populations may include the following:
  - » **Homeownership Program** allows families and individuals receiving assistance under the Housing Choice Voucher Program to use the housing subsidies towards mortgage payments rather than monthly rent, upon meeting eligibility requirements.
  - » **Family Self-Sufficiency Program** links housing agencies with welfare agencies, schools, businesses and other local partners to provide skills and experience to encourage self-sufficiency.
  - » **Veterans Affairs Supportive Housing Program** is a federal collaborative program in partnership with the

- » Veterans Affairs Medical Center in Long Beach providing permanent housing subsidies and case management services to Veterans experiencing homelessness.
- » **Portability Program** allows freedom of choice for assisted families or individuals who have been issued tenant-based housing vouchers; they may lease a unit anywhere in the United States provided the unit is located within the jurisdiction of an administered tenant-based housing voucher program.
- » **Non-Elderly Disabled Program** enables eligible individuals residing in nursing homes or other healthcare institutions the means to transition into the community with appropriate services.
- » **Mainstream Voucher Program** assists individuals who meet eligibility requirements to exit from recuperative care or to transition out of the State's Project Roomkey and Homekey programs.
- » **Emergency Housing Voucher Program** is funded through the American Rescue Plan Act of 2021 (ARPA) and assists families and individuals via Coordinated Entry System (CES) who are experiencing homelessness; at risk of homelessness; fleeing domestic violence; or who were recently homeless when such assistance would promote housing stability

In June 2018, the Board of Supervisors filed the Housing Funding Strategy with the goal of developing 2,700 units of permanent supportive housing in all areas of the County of which, 874 units have been built with another 1,528 in some phase of construction or funding. In December 2022, an update to the Housing Funding Strategy identified the new goal of developing for 2,396 units of permanent supportive housing and addressed the housing needs for individuals reentering the community upon release from custody; combining affordable housing assistance with voluntary support services to address the needs of chronically homeless individuals; and establishing transitional and permanent supportive housing as well as placement services for youths experiencing challenges on the path to a successful adulthood. In addition to the larger housing efforts, the County is assisting with housing stability by providing landlord incentives for 500 units and match commitments for developing an additional 300 units.

To foster collaboration throughout the County, the Orange County Housing Finance Trust was formed in 2019 as a joint powers authority between the cities and the County of Orange to fund housing specifically assisting the homeless population and families and individuals of low income residing in Orange County.

Housing funding strategy and regular updates are posted on the County's website: <https://ochousing.org/>



Office of  
**CARE COORDINATION**  
County Executive Office

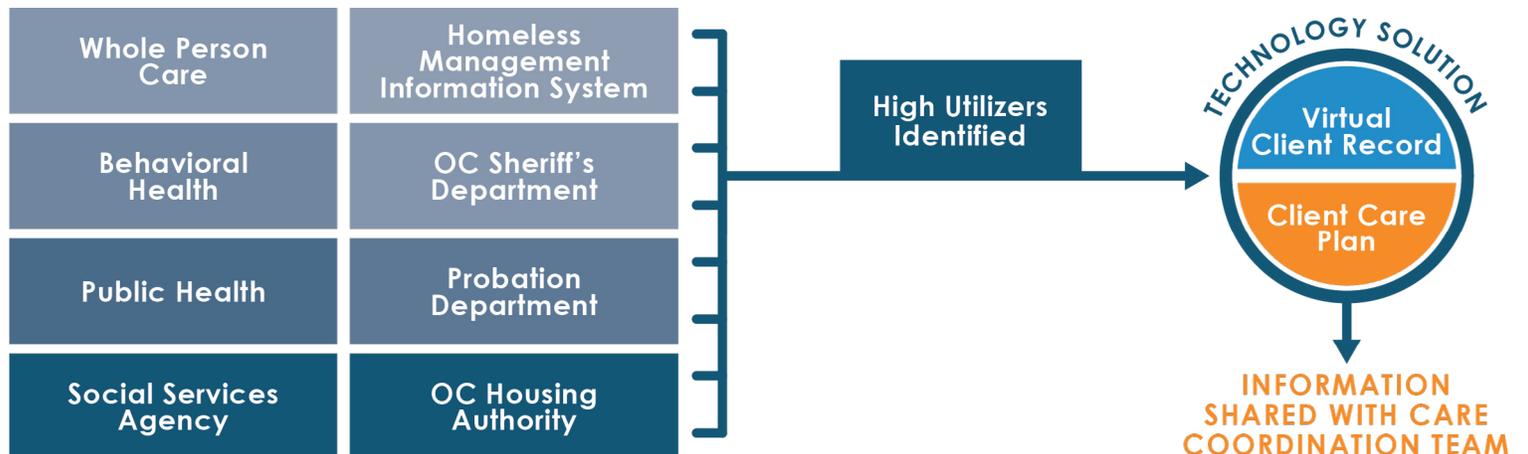
The Office of Care Coordination works with County stakeholders and other partners including cities, nonprofits and faith-based organizations to address the need for case management services for individuals who are homeless or at risk of becoming homeless or involved in multiple systems of care in the County. These systems of care include housing, healthcare, benefits & support services, behavioral health, and community corrections. The County is committed to conducting outreach and engagement to connect to resources which could then lead to permanent, sustainable solutions.

The Board has initiated an array of initiatives providing support services such as the OC CARES initiative, opening shelters at Bridges at Kraemer Place and the Yale Transition Center, funding Crisis Stabilization Units, providing funding for development of affordable and special needs housing programs, and leading the Orange County Continuum of Care programs for homeless services. Annually the County expends over \$1 billion in services and programs to support individuals involved in the systems of care.

To better address the demands on the County's systems of care, a significant investment was made to establish a CARE Plus Program including a System of Care Data Integration System that provides a data sharing platform for coordinated care management. This model allows data sharing, for care coordination purposes, across departments and incorporates the use of a multi-disciplinary team approach to identify individuals involved in multiple systems of care, better address the underlying issues and increase self-sufficiency.

For available resources on Orange County's System of Care, please refer to the following website:

<https://ceo.ocgov.com/office-care-coordination>





# BUDGET CALENDAR

## AUGUST

- Strategic Financial Plan

## SEPTEMBER

- Year-End Budget Report
- Year-End Budget Report
- September Budget Update
- September Budget Update
- Strategic Financial Plan



## MARCH

- Recommended Budget: Collaboration and CEO Recommendations

## FEBRUARY

- Recommended Budget

## APRIL

- April Budget Update
- April Budget Update
- Recommended Budget: Collaboration and CEO Recommendations



## MAY

- Recommended Budget/ Final Budget

**LEGEND: Community, Board of Supervisors, County Administration & Departments**



## OCTOBER

- Strategic Financial Plan

## NOVEMBER

- Strategic Financial Plan

## JANUARY

- Mid-Year Budget Report
- Mid-Year Budget Report
- Recommended Budget



## DECEMBER

- Strategic Financial Plan
- Strategic Financial Plan



## JUNE

- Budget Hearing / Budget Adoption
- Recommended Budget / Final Budget



## JULY

- Fiscal Year-End Close



**Public Input Available During Board of Supervisors Meetings**



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**[www.ocgov.com](http://www.ocgov.com)**

**Visit the County website at [www.ocgov.com](http://www.ocgov.com) for more information about  
County programs and Board meeting dates and agendas.**

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