



CITIZENS' GUIDE TO
FY 2022-23 BUDGET



BOARD OF SUPERVISORS



Doug Chaffee
*Chairman
Supervisor
Fourth District*



Donald P. Wagner
*Vice Chair
Supervisor
Third District*



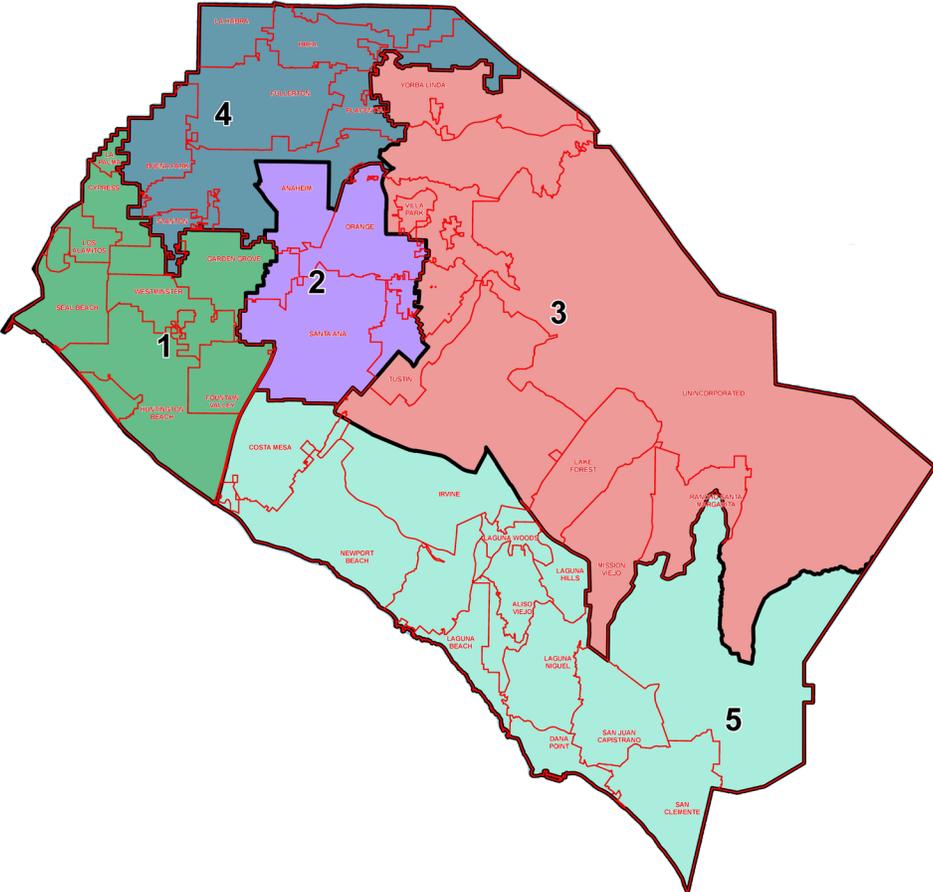
Andrew Do
*Supervisor
First District*



Katrina Foley
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Lisa Bartlett
*Supervisor
Fifth District*





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BUDGET PLANNING & DEVELOPMENT

The County's budget development begins with the **Strategic Financial Plan (SFP)**, an annual strategic financial planning process that includes a five-year revenue and expense forecast as well as identification of strategic priorities and emerging initiatives. The SFP provides a framework for testing budget assumptions and aligning available resources with operating requirements, implementing new programs and facilities; and serves as the foundation for the development of the upcoming fiscal year budget. Additionally, the SFP includes capital and information technology project proposals facilitating early evaluation of project viability and economic feasibility. This framework enables the Board to make annual funding decisions within the context of a comprehensive, long-term perspective. The SFP emphasizes that the County must ensure its resources and programs are aligned with countywide strategic priorities and values.

BOARD-APPROVED PRIORITIES

The Board of Supervisors (Board) adopted long-term strategic priorities in 2012 and reaffirmed them in 2015. The priorities provide a framework and serve as the basis for budget recommendations, and include:

- **Stabilize the Budget:** The County shall adopt a balanced budget, wherein planned expenses do not exceed the amount of revenue or funding available, in accordance with State law. The budget will realistically reflect the funds available to County departments and programs and how those funds will be spent.
- **Prepare for Contingencies:** The County shall prepare a budget with adequate reserves to cover unanticipated and severe economic downturns, major emergencies or catastrophes that cannot be covered with existing appropriations.
- **Address and Fund Agency Infrastructure:** The County shall prepare a budget providing suitable funding for agency infrastructure and ensuring that high quality services are delivered to the community. The budget will assess the best use of County general and special funds (e.g. OC Road, OC Flood, OC Parks) in developing capital assets while maintaining long-term financial stability.



Construction of the new County Administration North building



BUDGET PLANNING & DEVELOPMENT

Citizens' Guide to the County's Seven Program Areas

PROGRAM I - Public Protection

- District Attorney - Public Administrator*
- Office of Independent Review
- Probation
- Public Defender
- Sheriff-Coroner*

PROGRAM II - Community Services

- OC Community Resources
- Child Support Services
- Health Care Agency
- Social Services Agency

PROGRAM III - Infrastructure & Environmental

- OC Public Works
- John Wayne Airport
- OC Waste & Recycling

PROGRAM IV - General Government Services

- Assessor*
- Auditor-Controller*
- Board of Supervisors*
- Clerk of the Board
- County Executive Office
- County Counsel
- Registrar of Voters
- OC Campaign Finance and Ethics
- Clerk-Recorder*
- Treasurer-Tax Collector*
- Internal Audit

PROGRAM V - Capital Improvements

- Provides funding for County facilities, capital and major maintenance projects and information technology projects.

PROGRAM VI - Debt Service

- Provides funding for scheduled interest and principal payments on most of the County's bonds and notes, except John Wayne Airport bonds, which are budgeted in Program III.

PROGRAM VII - Insurance, Reserves & Miscellaneous

- Includes Employee Benefits, Workers' Compensation, Property & Casualty Risk, OC Information Technology and OC Fleet Internal Service Funds and appropriations for countywide contingencies.

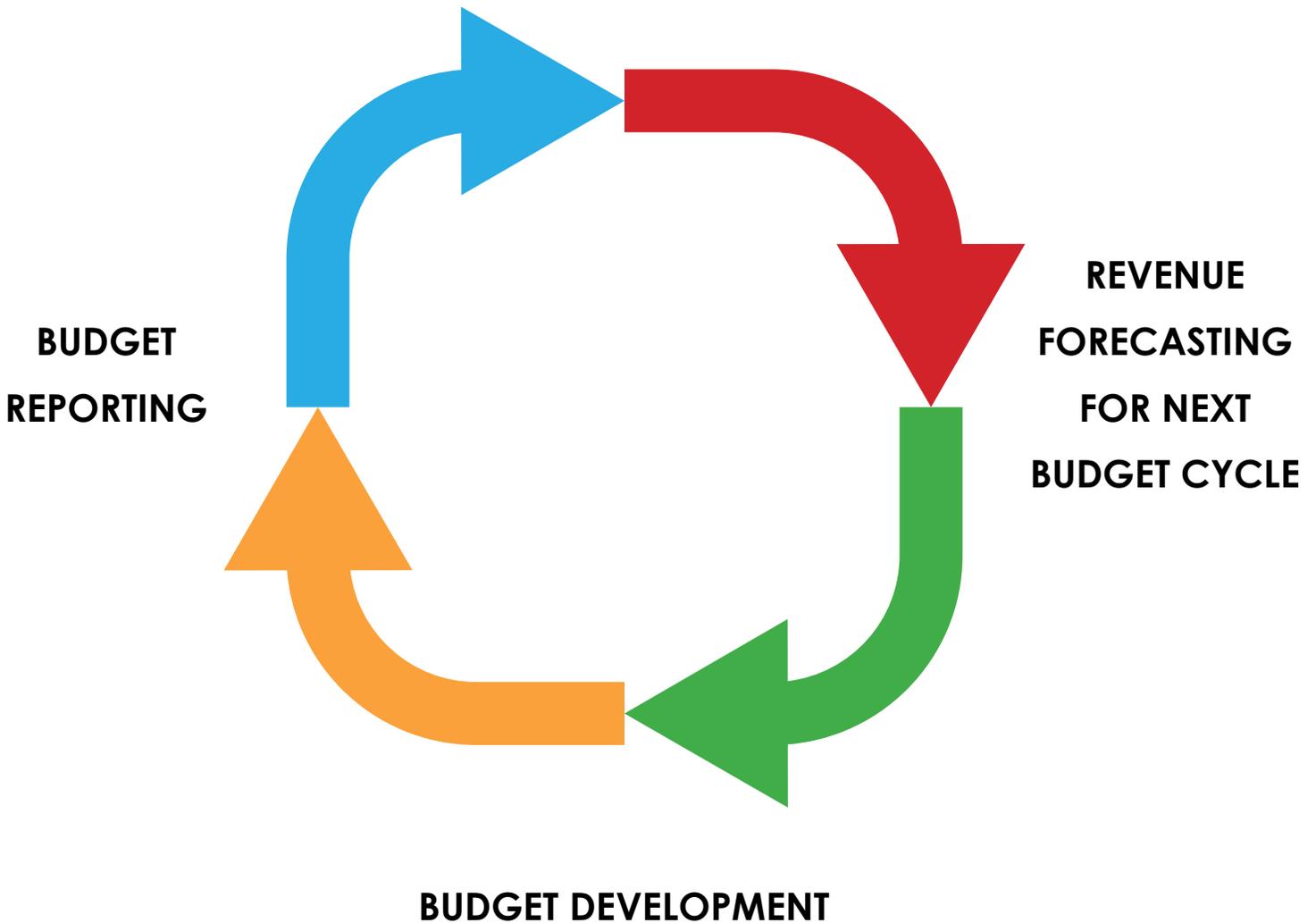
* elected office



BUDGET PLANNING & DEVELOPMENT

The County's budget process begins in the fall of each year with the SFP which is typically presented to the Board in December. In January, the County Budget Office (CBO) begins the budget development process, with the compiled and balanced budget presented to the Board in mid June during the Public Budget Hearings. Subsequently, in late June, the Board adopts the budget on a simple majority vote. A detailed budget calendar can be found on [pages 30-31](#) of this document.

STRATEGIC FINANCIAL PLANNING





GENERAL PURPOSE REVENUE

General Purpose Revenue (GPR) provides what is referred to as discretionary funding or Net County Cost (NCC). Departments receive NCC allocations, approved by the Board of Supervisors, for programs and activities which are not funded by specific, dedicated revenue streams.

While GPR does not have the specific limitations associated with the dedicated and non-discretionary revenue sources, the County uses GPR to meet its mandated services requirements that are not fulfilled by the state and federal governments such as match requirements for Community Services programs and operational expenses of the Public Protection and General Government Services departments. Mandated services account for 90% of NCC, with the remaining 10% allocated to non-mandated services.

Property taxes are the largest and most important source of GPR. As of March 2022, property taxes accounted for almost 95% of all GPR. Of particular note, Orange County receives the lowest property tax revenue allocation share (5%) of all 58 counties in California.

Orange County

62%
Schools

11%
Cities

5%
County



12%
Special Districts

10%
Redevelopment Funds

State Average

55%
Schools

12%
Cities

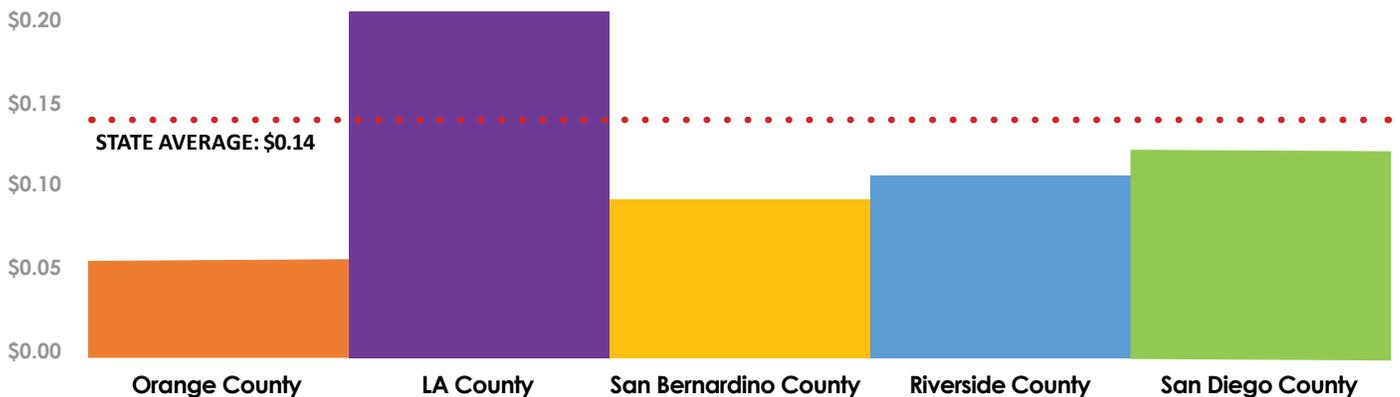
14%
County



8%
Special Districts

11%
Redevelopment Funds

ORANGE COUNTY RECEIVES THE LOWEST PROPERTY TAX REVENUE ALLOCATION OF ALL 58 COUNTIES



Assembly Bill 8 (1979) set the property tax allocation formula for each California County. Since that time the County's population has nearly doubled from 1.8 million to 3.2 million with no change to the County's property tax allocation proportion.



The County's budget development process begins in January when the CBO issues budget policies and detailed instructions for County departments including a calendar establishing completion dates for key budget development events.

The CBO, in coordination with the County Auditor-Controller's Office, establishes the level of non-departmental, countywide revenues projected to be available to the County. County departments prepare budget requests and submit them in early March to the CBO. The County Executive Officer (CEO), Chief Financial Officer (CFO) and CBO staff meet with the department or financial manager to discuss the requests. After extensive review and collaboration, including recommendations provided by the CFO and CEO, the budget is then compiled, balanced and undergoes a final review by the CBO, CFO and CEO before the Recommended Budget is published.

In May, the CBO plans and conducts briefing sessions for the County Board of Supervisors' staff members and the CEO and CFO conduct individual briefings with Board members. During the Public Hearings in early June, the CEO presents the budget, and the Board casts straw votes and provides direction. Subsequently, in mid June, the Board adopts the budget on a simple majority vote. The adopted budget becomes the spending plan and spending limit for County departments.

In summary, the Recommended Budget serves as the County's baseline budget and excludes requests from departments for additional resources, known as augmentations, to either maintain or expand current levels of service; these requests are included under separate cover in the budget augmentation requests document. The annual budget reflects Board-approved augmentations. For additional information related to augmentations, please refer to pages 22-23 of this document.

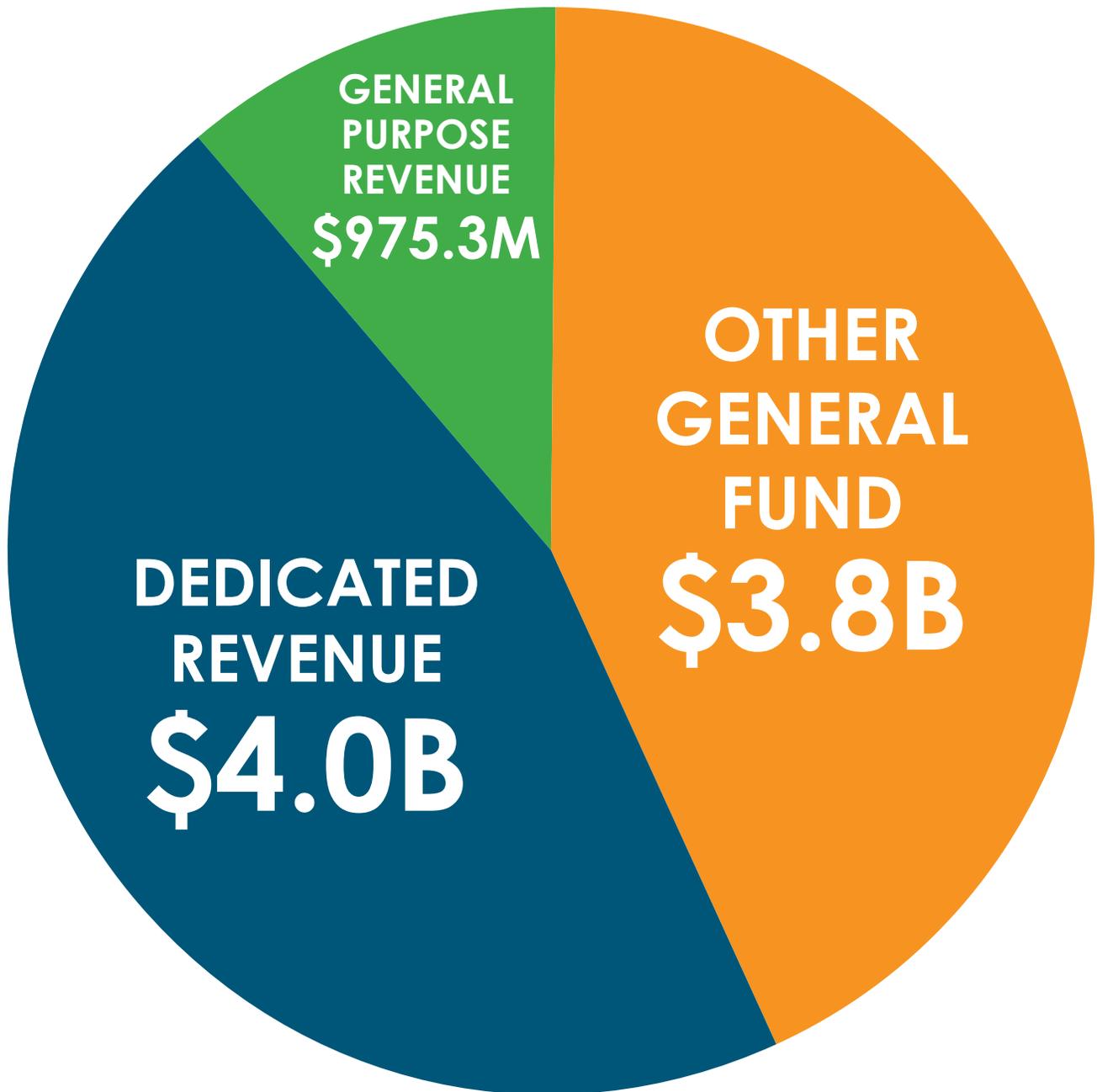
The budget calendar can be found on [pages 30-31](#) of this document.

Additional budget information and glossary can be found in the budget books on the County's website: <https://cfo.ocgov.com/budget>





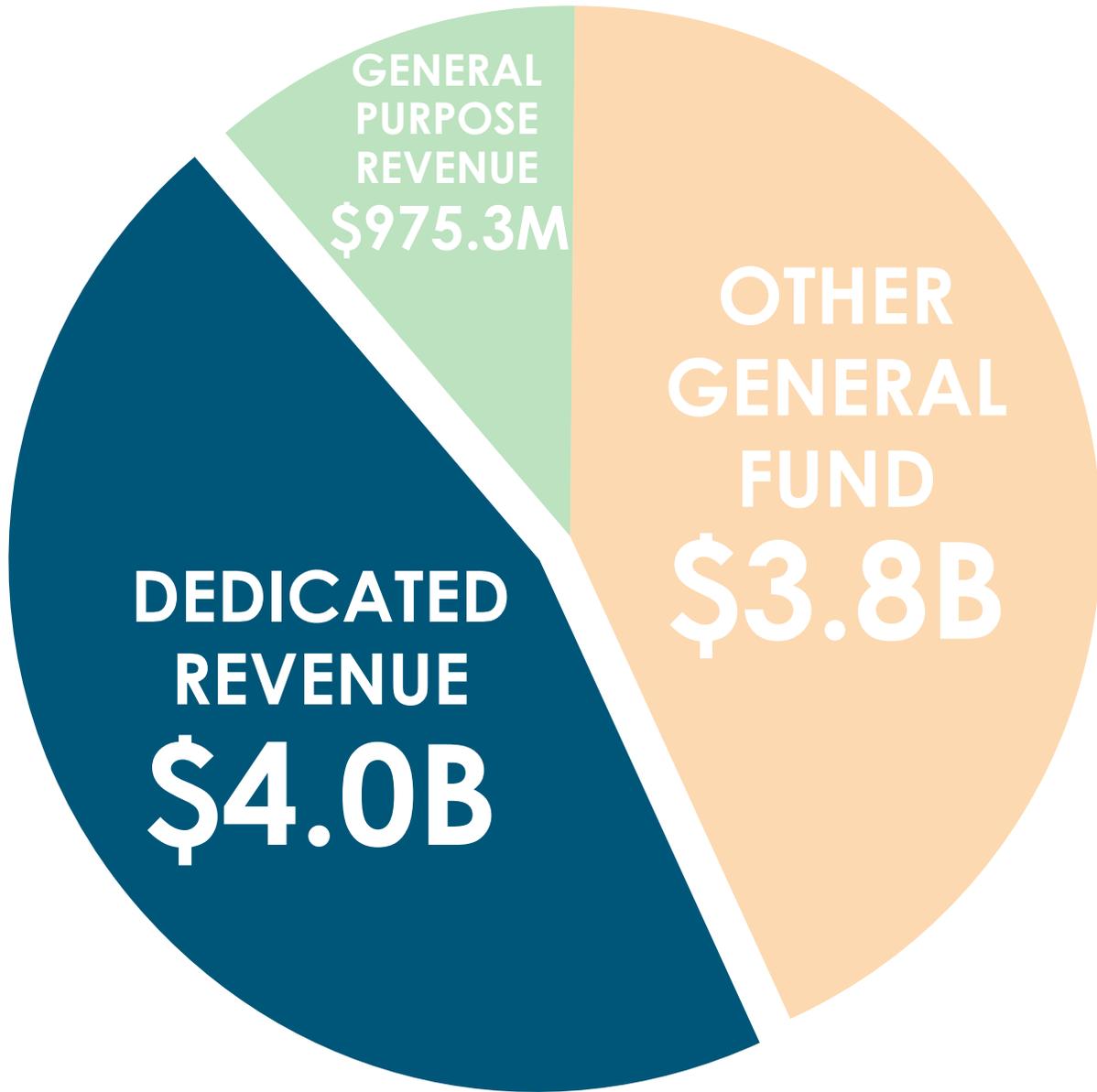
TOTAL ORANGE COUNTY BUDGET \$8.8 BILLION



*FY 2022-23 Recommended Budget



Dedicated Revenue



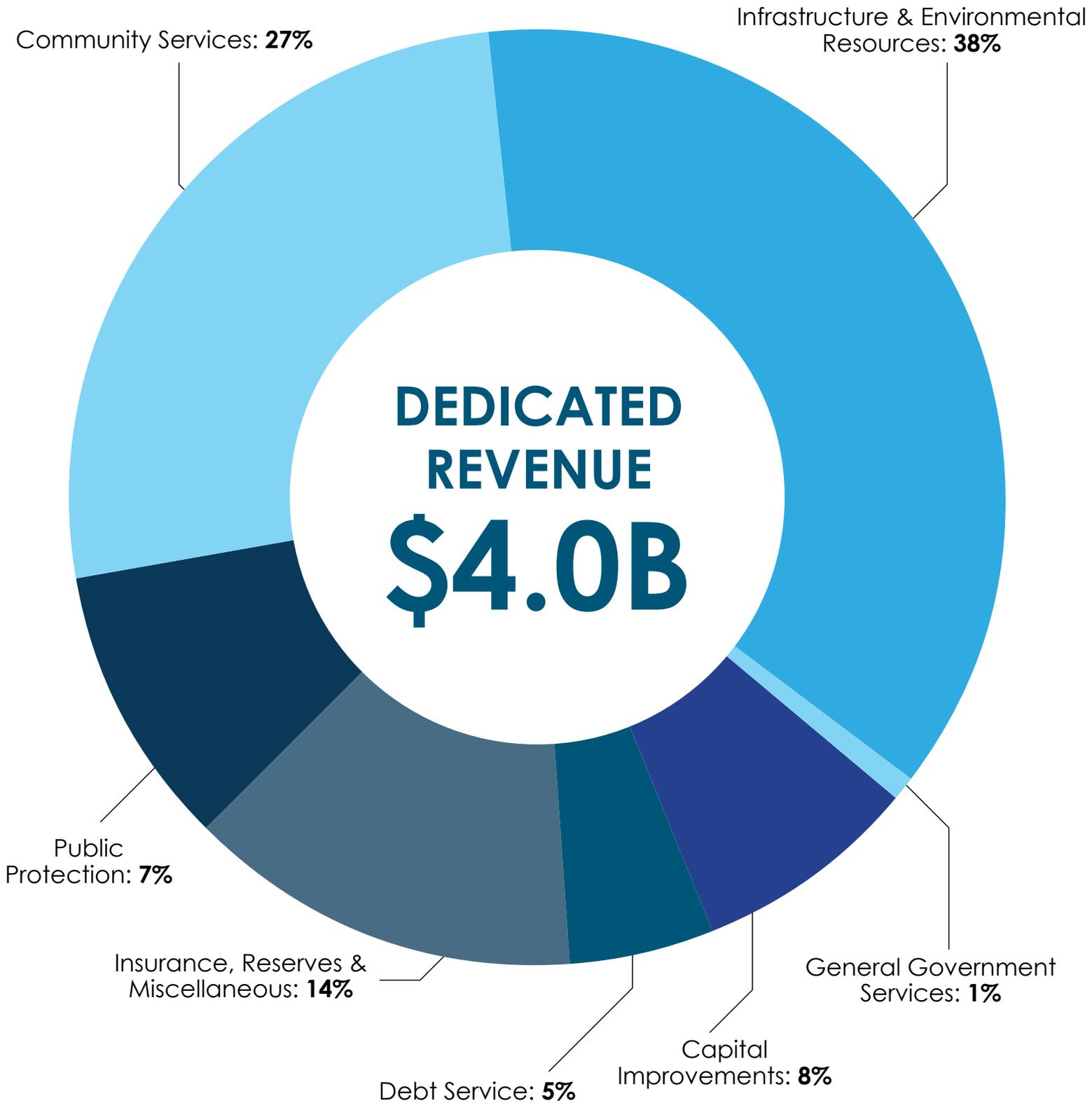
This revenue source is dedicated to the County’s various enterprise, internal service, and special districts budgets and may only be used for these purposes. Examples include:

- John Wayne Airport
- OC Waste & Recycling
- OC Road
- OC Flood
- OC Library
- OC Parks
- Internal Service Funds
- Community Facilities Districts

*FY 2022-23 Recommended Budget



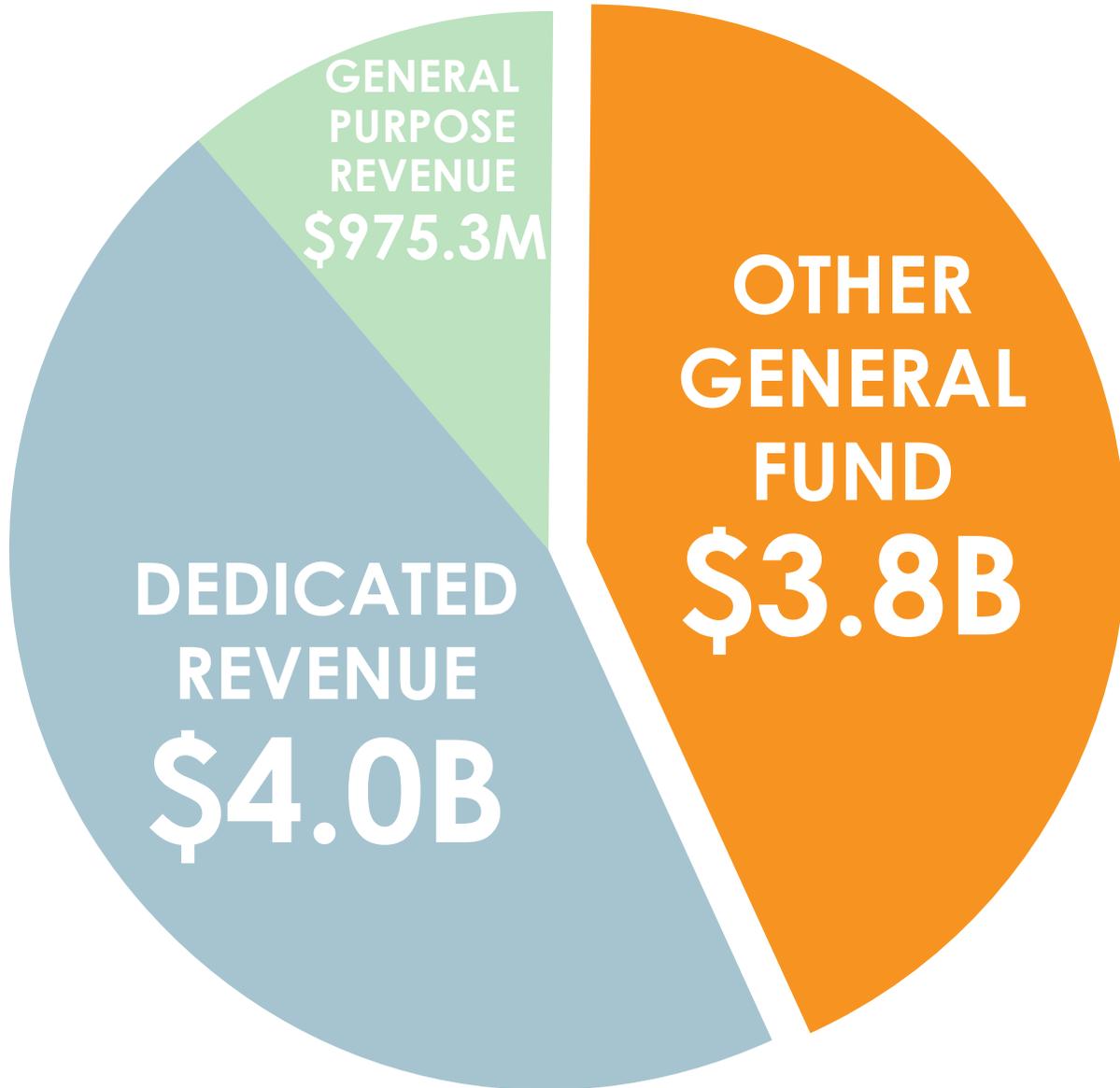
Dedicated Revenue Uses



*FY 2022-23 Recommended Budget



Other General Fund – Non-Discretionary Revenue



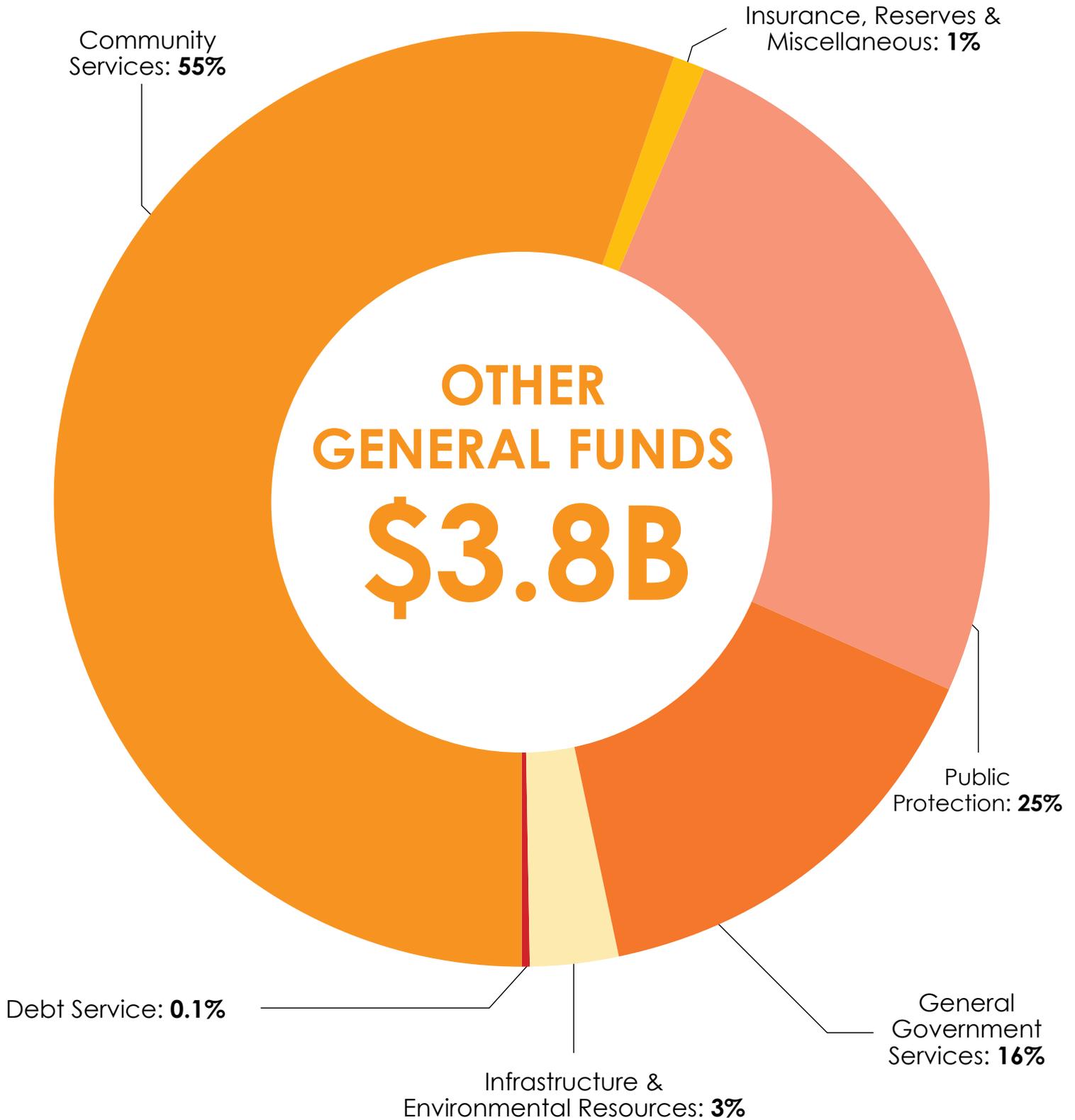
The County receives this category of non-discretionary revenue, primarily in Community Services departments, for administration of state and federal government programs and services that may only be used for these purposes. Examples include:

- State & Federal Programs:
 - » Social Services Agency
 - » Health Care Agency
 - » Child Support Services
 - » Grants
- City Contracts

*FY 2022-23 Recommended Budget



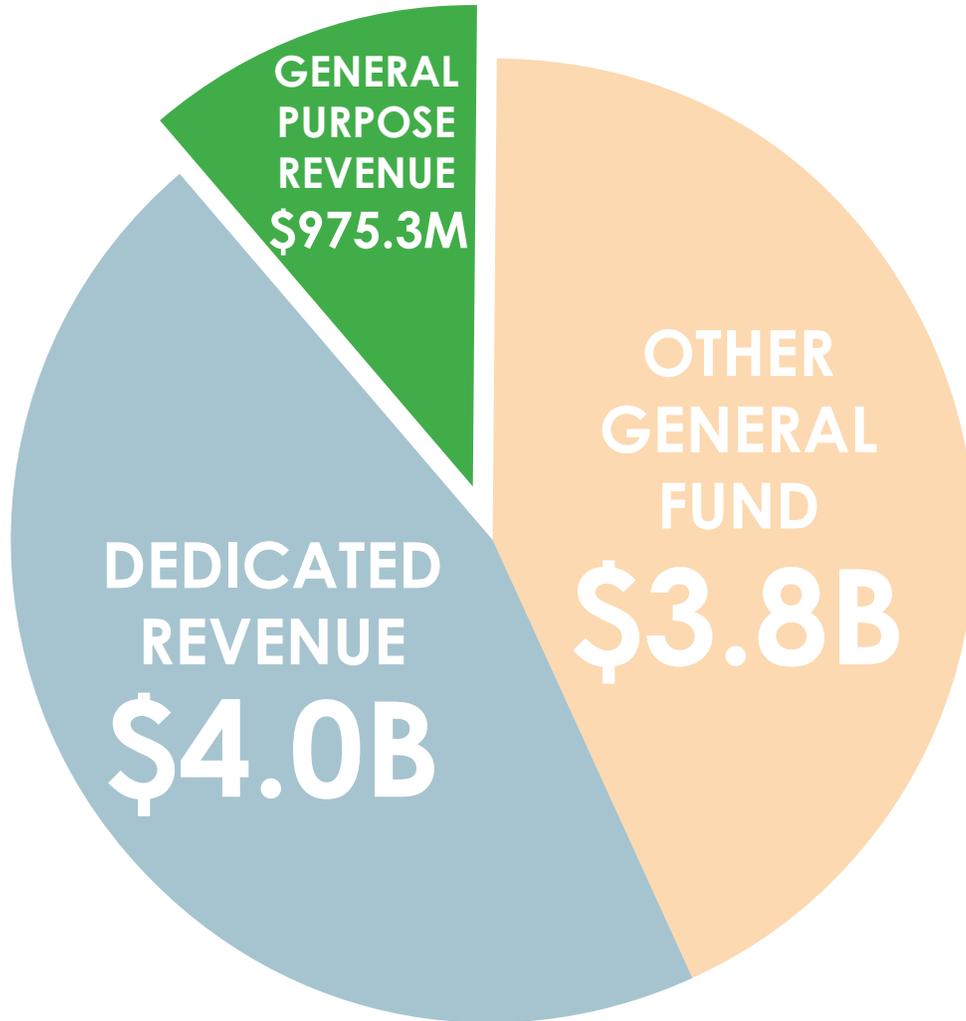
Other General Fund Uses



*FY 2022-23 Recommended Budget



General Purpose Revenue (GPR) – Discretionary



The County uses this discretionary funding source to meet its mandated service requirements that are not fulfilled by the state and federal governments such as match requirements for Community Services programs and operational expenses of the Public Protection and General Government Services departments. GPR includes:

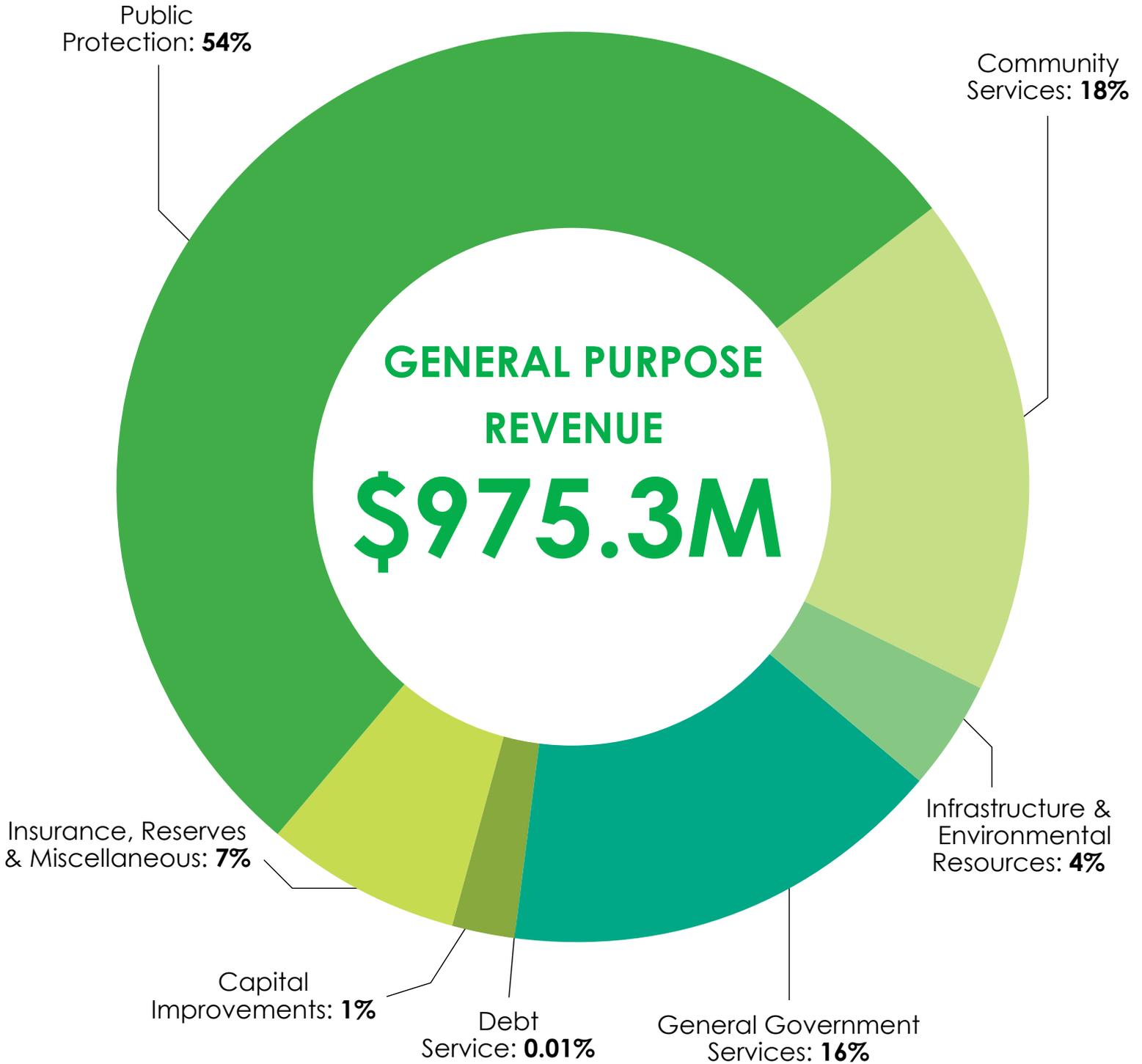
- Property Taxes (95% of total GPR)
- Sales & Other Taxes
- Motor Vehicle License Fees
- Property Tax Administration Fees
- Franchises and Rents
- Interest Earnings
- Miscellaneous Revenue

Note: These revenues exclude transfers in, fund balance unassigned, and use of reserves. For additional budget information and glossary please refer to the budget books found on the County's website: <https://cfo.ocgov.com/budget>

*FY 2022-23 Recommended Budget



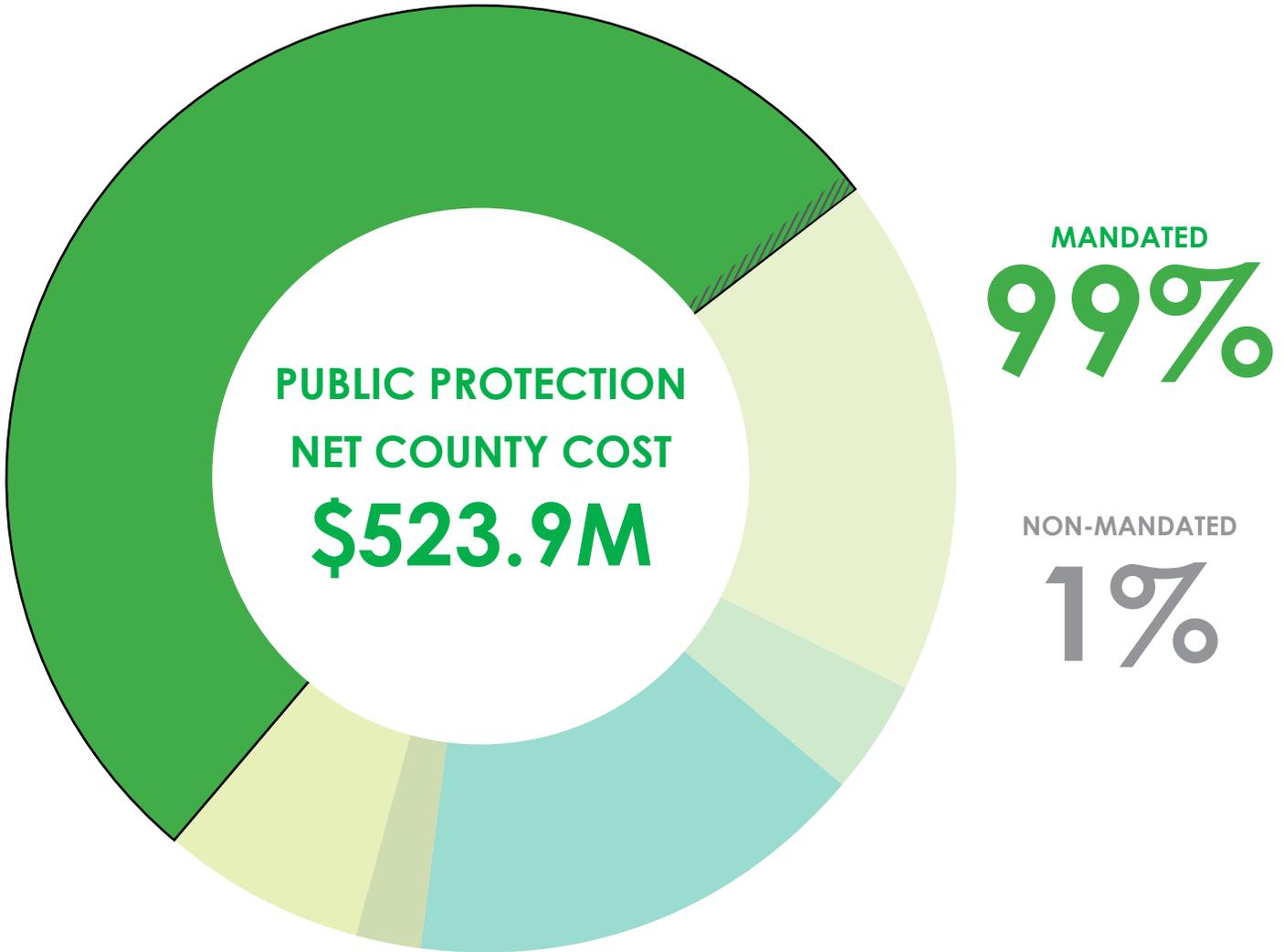
General Purpose Revenue Uses



*FY 2022-23 Recommended Budget



How much of the GPR allocation does **Public Protection** use for Mandated & Non-Mandated Services?



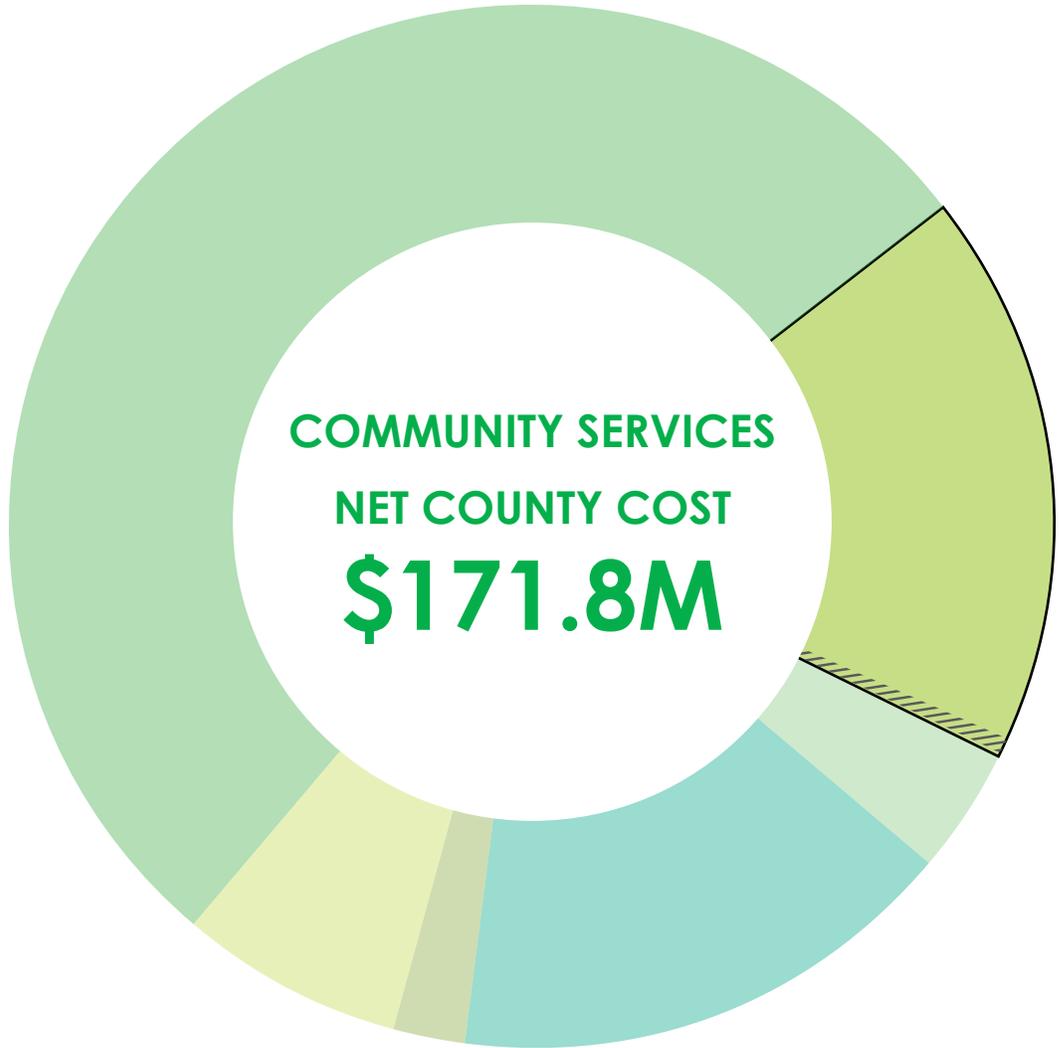
*FY 2022-23 Recommended Budget

DEPARTMENT	MANDATED	NON-MANDATED	TOTAL
	(IN MILLIONS)		
District Attorney	\$73.1	\$0.5	\$73.6
Office of Independent Review	0	1.1	1.1
Probation	105.1	0	105.1
Public Defender	84.2	0	84.2
Sheriff-Coroner	205.6	0	205.6
County Executive Office Administered Budgets	52.8	1.5	54.3
TOTAL	\$520.8	\$3.1	\$523.9



How much of the GPR allocation does **Community Services** use for Mandated & Non-Mandated Services?

MANDATED
97%
NON-MANDATED
3%

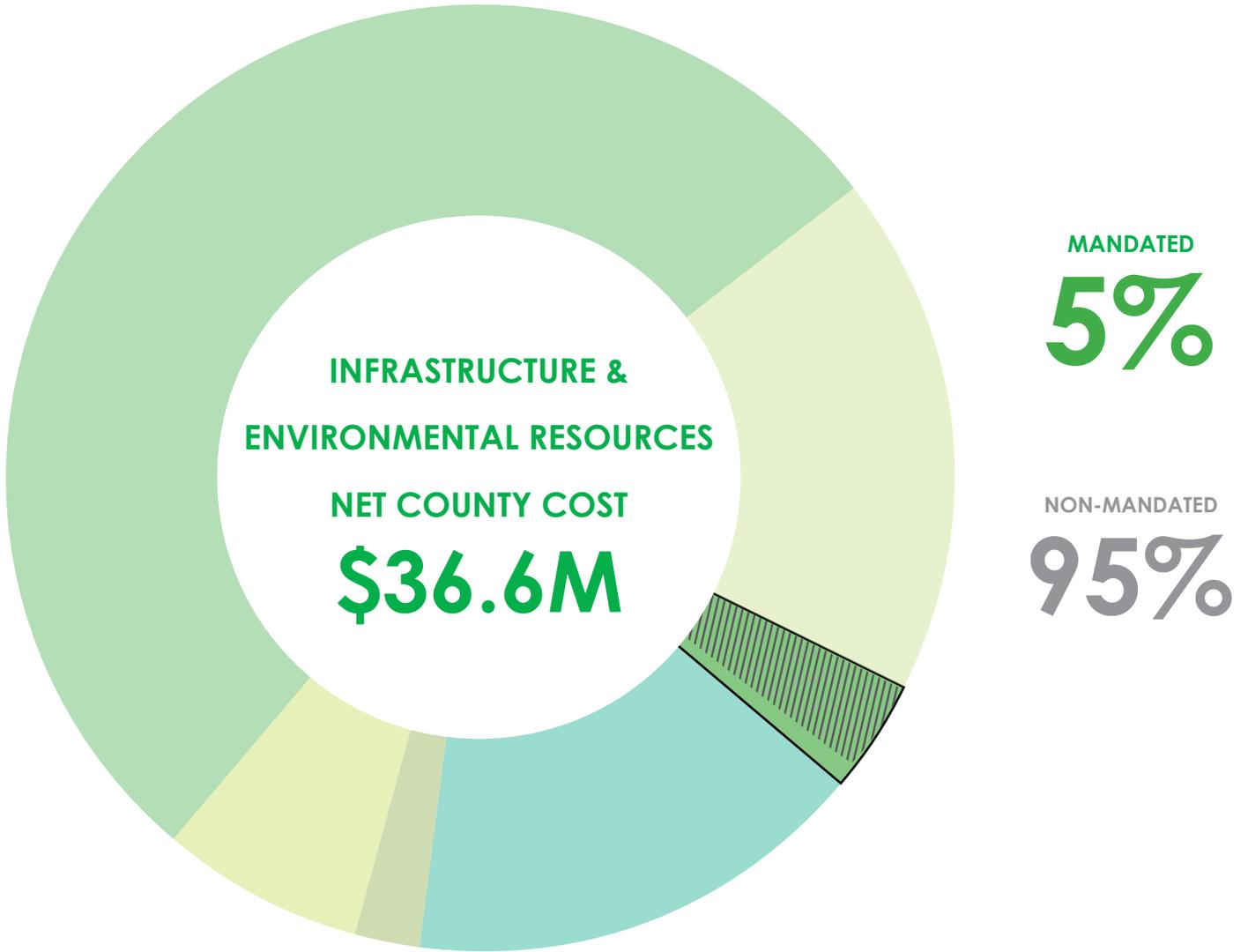


*FY 2022-23 Recommended Budget

DEPARTMENT	MANDATED	NON-MANDATED	TOTAL
	(IN MILLIONS)		
OC Community Resources	\$3.9	\$2.6	\$6.5
Child Support Services	N/A	N/A	N/A
Health Care Agency	95.8	3.1	98.9
Social Services Agency	66.4	0	66.4
County Executive Office Administered Budgets	N/A	N/A	N/A
TOTAL	\$166.1	\$5.7	\$171.8



How much of the GPR allocation does **Infrastructure & Environmental Resources** use for Mandated & Non-Mandated Services?



*FY 2022-23 Recommended Budget

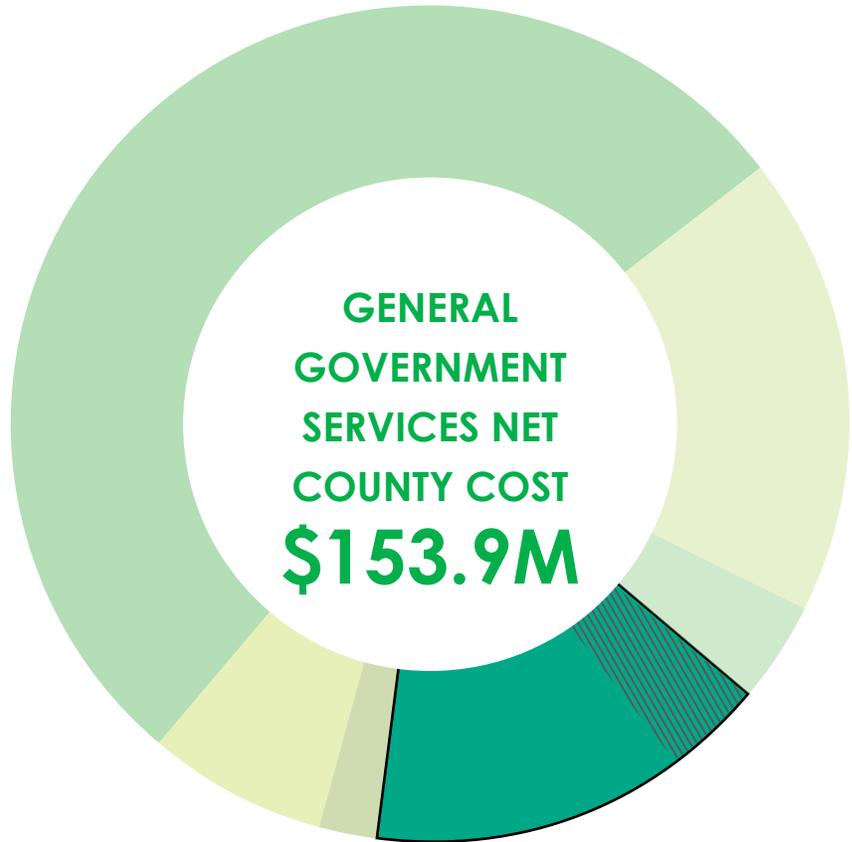
DEPARTMENT	MANDATED	NON-MANDATED	TOTAL
	(IN MILLIONS)		
OC Public Works	\$1.7	\$34.9	\$36.6
John Wayne Airport	N/A	N/A	N/A
OC Waste & Recycling	N/A	N/A	N/A
County Executive Office Administered Budgets	N/A	N/A	N/A
TOTAL	\$1.7	\$34.9	\$36.6



How much of the GPR allocation does **General Government Services** use for Mandated & Non-Mandated Services?

MANDATED
78%

NON-MANDATED
22%



*FY 2022-23 Recommended Budget

DEPARTMENT	MANDATED	NON-MANDATED	TOTAL
	(IN MILLIONS)		
Assessor	\$43.1	0	\$43.1
Auditor-Controller	8.7	15.9	24.6
Board of Supervisors	7.8	0	7.8
Clerk of the Board	9.4	0	9.4
County Executive Office	16.2	24.6	40.8
County Counsel	7.3	0	7.3
Registrar of Voters	14.3	0	14.3
OC Campaign Finance and Ethics Commission	0.5	0	0.5
Clerk-Recorder	N/A	N/A	N/A
Treasurer-Tax Collector	3.2	0	3.2
Internal Audit	2.9	0	2.9
TOTAL	\$113.4	\$40.5	\$153.9



AVAILABLE FUNDING VS. DEPARTMENT REQUESTS

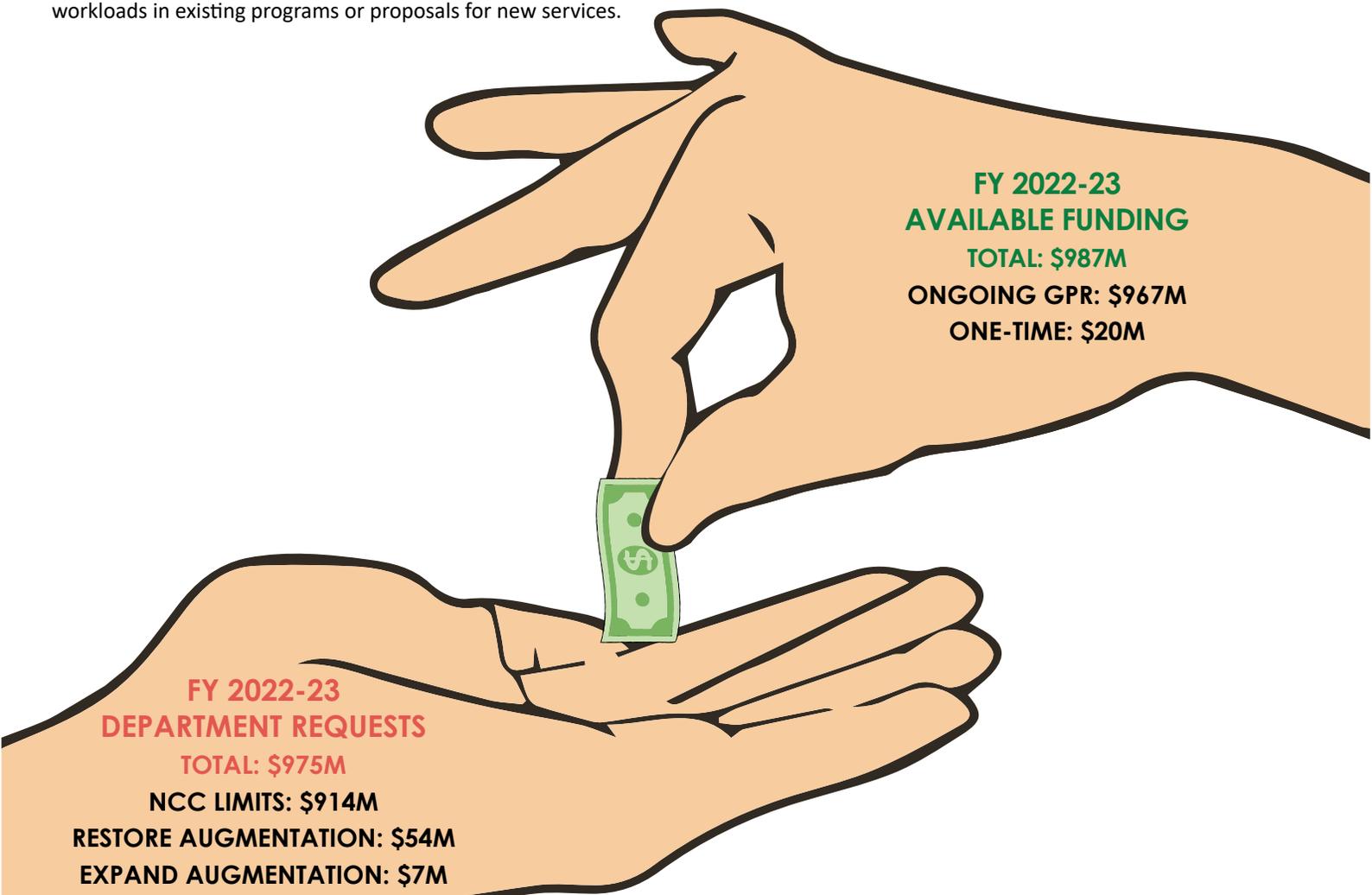
NCC Limits, established at the beginning of the SFP and budget process, are set for ongoing baseline operations (current levels of service).

Departments submit **Restore Level of Service** requests when the assigned NCC Limit is insufficient to maintain current service levels. The NCC Limits plus restore level of service requests is the projected funding required to keep current operations and staffing.

Departments submit **Expand Level of Service** requests for resources above and beyond current funding and staffing levels which may involve new mandates related to existing services, increasing workloads in existing programs or proposals for new services.

The County's GPR comprise the **available funding**, also known as discretionary funds, which is the main funding source for the departments' NCC.

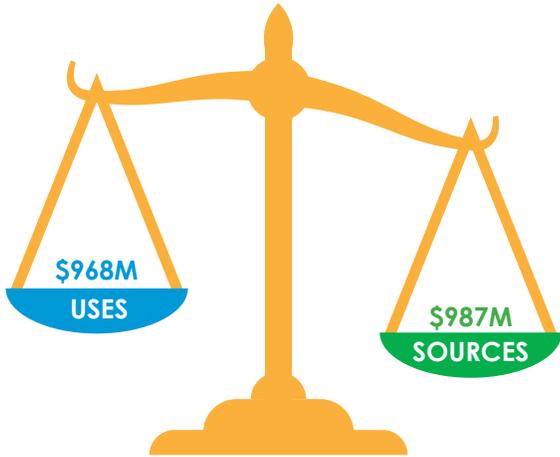
The **variance** between the County's GPR and department requests, demonstrates either overages or shortfalls in funding availability for departmental operations.



Ongoing Operating Costs are increasing beyond GPR growth. In the event there is no or insufficient GPR growth, restore and expand requests are either not funded or met by shifting discretionary funds between program areas, which could negatively impact some programs or services.

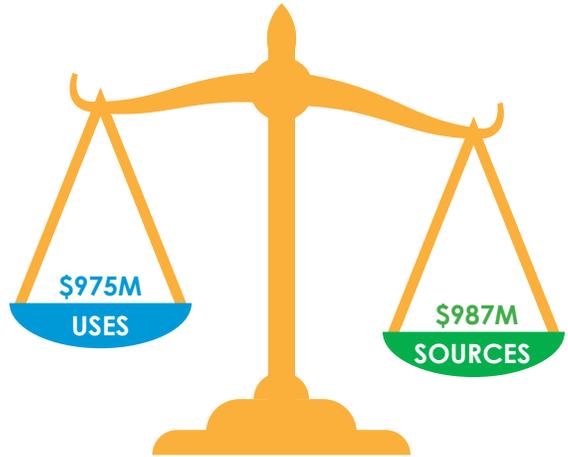


FY 2022-23 AUGMENTATIONS



MAINTAIN CURRENT SERVICES

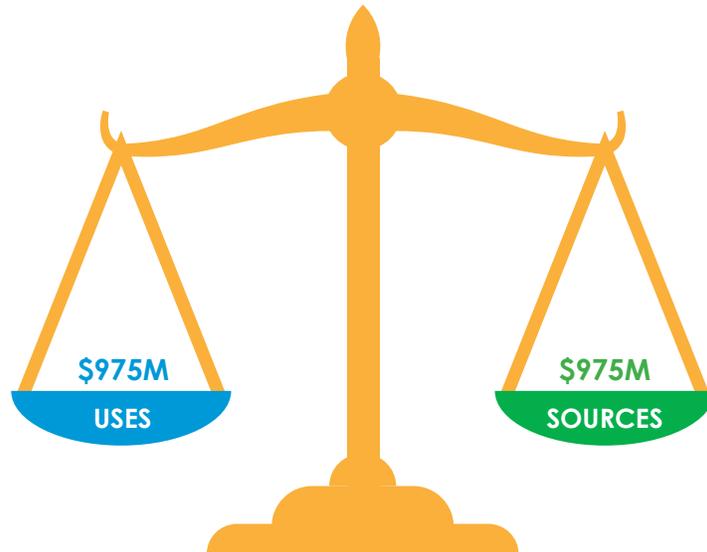
USES are department requests for resources to sustain current operations and staffing. The \$968M includes \$914M NCC limits plus \$54M in restore augmentations. **SOURCES** include \$967M ongoing GPR and \$20M one-time funding.



EXPAND SERVICES

USES are the \$968M to maintain current service levels and \$7M of department requests for resources above and beyond current funding and staffing levels which may involve new mandates related to existing services, increasing workloads in existing programs or proposals for new services.

CEO RECOMMENDATIONS



Unexpected shifts in economic conditions could cause the gaps between available sources and net baseline uses to narrow or invert. The \$12M variance between \$987M in sources and \$975M in uses are one-time funds for contingency in the event revenues are lower than projected, including Federal Emergency Management Agency (FEMA) reimbursement (\$95M is still outstanding), to cover unanticipated requests or costs mid-year.

For additional information, please refer to the FY 2022-23 Recommended Budget, which can be found on the County's website: <https://cfo.ocgov.com/budget>



FY 2022-23 AUGMENTATION SUMMARY

This section provides highlights of augmentations for County departments. Due to increasing costs that continue to outpace growth in sources, some departments were required to propose reductions in the budget to meet NCC limits. Departments requested full restoration and work diligently to manage their budgets to consistently maintain programs and minimize impacts on services. Additional budget augmentation information can be found on the County's website: <https://cfo.ocgov.com/budget>

Department	Type	Augmentation Title	NCC Request	Position Recommendation	NCC CEO Recommendation
Program I - Public Protection					
District Attorney - Public Administrator	Restore	Restoration of Positions, Appropriations, and Funding	\$139,004	2	\$139,004
District Attorney - Public Administrator	Expand	District Attorney Legal Unit	0	6	0
District Attorney - Public Administrator	Expand	IT Operations	0	2	0
District Attorney - Public Administrator	Expand	Bureau of Investigations	0	2	0
District Attorney - Public Administrator	Expand	District Attorney AB 109 Task Force	0	5	0
Public Defender	Restore	Restoration of Positions, Appropriations, and Funding	9,820,533	58	9,820,533
Public Defender	Expand	Body-Worn Camera Digital Evidentiary & Discovery Requirements	2,496,660	12	2,496,660
Public Defender	Expand	Conviction Integrity Unit	495,460	3	495,460
Sheriff-Coroner	Restore	Restoration of Positions, Appropriations, and Funding	39,868,466	130	39,868,466
Sheriff-Coroner	Expand	Behavioral Health Bureau	0	5	0
Sheriff-Coroner	Expand	Vehicle and Related Equipment	144,000	0	144,000
Sheriff-Coroner	Expand	Coroner Division	899,146	6	899,146
Sheriff-Coroner	Expand	Concealed Carry Weapons Unit	525,012	0	0
Sheriff-Coroner	Expand	Records Division, California Public Records Act	154,529	3	154,529
Program I Subtotal			\$54,542,810	234	\$54,017,798
Program II - Community Services					
OC Community Resources	Expand	Office on Aging	\$38,405	6	\$38,405
OC Community Resources	Expand	Custodian of Records Administration Services	0	1	0
OC Community Resources	Expand	Housing Funding Strategy	570,000	0	570,000
OC Community Resources	Expand	Nine OC Animal Care Replacement Vehicles	675,000	0	675,000
OC Community Resources	Expand	Park Maintenance	0	5	0
Health Care Agency	Expand	Street Medicine Program	0	47	0
Social Services Agency	Expand	Child Welfare Emergency Response Services	0	10	0
Program II Subtotal			\$1,283,405	69	\$1,283,405



Department	Type	Augmentation Title	FY 22-23 NCC Request	Position Recommendation	FY 22-23 NCC CEO Recommendation
Program III - Infrastructure & Environmental Services					
OC Public Works	Restore	Restoration of Appropriations and Funding	\$223,588	0	\$223,588
OC Public Works	Expand	Custodial Services	0	6	0
OC Public Works	Expand	Weights and Measures	0	2	0
OC Public Works	Expand	John Wayne Airport Improvements	0	9	0
OC Public Works	Expand	Central Utility Facility	0	1	0
OC Public Works	Expand	Energy Program	0	1	0
OC Public Works	Expand	Operations & Maintenance	0	4	0
John Wayne Airport	Expand	Access and Noise Office	0	1	0
John Wayne Airport	Expand	Safety Program	0	2	0
OC Waste & Recycling	Expand	Safety Program	0	1	0
OC Waste & Recycling	Expand	New Fee Booth Lanes	0	2	0
Program III Subtotal			\$223,588	29	\$223,588
Program IV - General Government Services					
Assessor	Restore	Restoration of Positions, Appropriations, and Funding	\$1,996,906	19	\$1,996,906
Auditor-Controller	Expand	John Wayne Airport Accounting Services	0	1	0
Auditor-Controller	Expand	County Executive Office, Office of Care Coordination Accounting Services	0	4	0
Auditor-Controller	Expand	Social Service Agency Accounting Services	0	2	0
County Executive Office	Expand	County Executive Office, Office of Care Coordination Procurement Services	0	2	0
County Counsel	Expand	Restoration of Positions, Appropriations, and Funding	776,920	3	776,920
County Counsel	Expand	Legal Counsel Services to Health Care Agency, Public Guardian	0	1	0
County Counsel	Expand	External Legal Counsel Services	450,000	0	450,000
County Counsel	Expand	Legal Counsel Services to Human Resource Services	253,062	1	253,062
Clerk-Recorder	Expand	Communications Team	0	2	0
Treasurer-Tax Collector	Restore	Restoration of Positions, Appropriations, and Funding	1,121,551	6	1,121,551
Internal Audit	Restore	Restoration of Position, Appropriations, and Funding	115,714	1	115,714
Internal Audit	Expand	Increased Audit Workload	252,828	2	252,828
Program IV Subtotal			\$4,966,981	44	\$4,966,981
TOTAL NCC REQUEST			\$61,016,784	376	\$60,491,772



KEY INITIATIVES

The County of Orange Systems of Care, also known as OC CARES, links the various systems of care: Behavioral Health, Healthcare, Community Corrections, Housing and Benefits & Support Services to provide full care coordination of programs and services focused on the needs of the adults and youth populations across departments and community providers.

The following section highlights Key Initiatives in the County Systems of Care. For additional information, please refer to the 2021 SFP and FY 2022-23 Budget, which can be found on the County’s website: <https://cfo.ocgov.com/budget/strategic-financial-plan> and <https://cfo.ocgov.com/budget>



SYSTEM OF CARE



OCCARES

Justice through Prevention & Intervention



Office of

CARE COORDINATION

County Executive Office



OC HOUSING



KEY INITIATIVES

OC CARES links the various systems of care in the County of Orange to provide full care coordination and services for individuals and address immediate and underlying issues with the goal of the individual attaining self-sufficiency. This innovative approach was developed through stakeholder involvement and efforts led by the Orange County Criminal Justice Coordinating Council (OCCJCC) co-chaired by Supervisor Andrew Do and Chairman Doug Chaffee. What initially began as an overall strategy focusing on reducing the number of individuals with mental illness in custodial care expanded to address enhancements throughout the Community Corrections System of Care to create the Integrated Services 2025 Vision implementation plan, updated to serve OC CARES.



OCC CARES
Justice through Prevention & Intervention



Orange County Housing Authority (OCHA) administers federally funded programs providing rental assistance to qualified tenants in privately owned rental housing. The largest such program is referred to as the Housing Choice Voucher Program. OCHA also maintains project-based vouchers and special housing programs focusing on home ownership, family self-sufficiency, family unification, veterans and disabled individuals. The OC Housing Trust is a joint powers authority between the cities and the County to fund housing for families and individuals experiencing homelessness.



Office of
CARE COORDINATION
County Executive Office

The Office of Care Coordination (OCC) engages across Orange County, working across departments, cities and community-based organizations to strengthen regional capacity and multi-city, multi-sector investments to provide, coordinate and oversee case management services to individuals involved in the County's systems of care (housing, healthcare, benefits & support services, behavioral health, and community corrections).



OCCARES

Justice through Prevention & Intervention

The 2025 Vision implementation plan for OC CARES, was adopted by the Board of Supervisors (Board) on October 22, 2019, and links the County criminal justice system and various systems of care to provide inmates and at-risk individuals with services designed to promote self-determination and facilitate successful reentry. The 2025 Vision was built on five pillars each having overarching goals assigned to specific departments and implemented and tracked via action items. The pillars include:

1. **Prevention:** Developing public informational campaigns and interventions – particularly related to substance use and mental health – that divert people from involvement in the criminal justice system.
2. **Courts:** Strengthening coordination between County agencies and the courts, including an examination of potential adjustments to existing specialty courts, and making data driven decisions when planning expansion of services and diversion.
3. **In-Custody:** Enhancing mental health and substance use programs, linkages to post custody services, and training and education to prepare people for successful reentry.
4. **Reentry:** Developing a comprehensive system to ensure continuity in treatment for mental health and substance use disorders and provide resources and assistance to promote a positive transition into the community.
5. **Juvenile & Transitional Aged Youth (TAY):** Expanding mental health services, substance use disorder treatments, and stable housing options for juveniles and TAY who have a high risk of entering or reentering the criminal justice system.



Theo Lacy Veterans Module

The 2025 Vision is a permanent component of Orange County’s annual Strategic Financial Plan. Its oversight is provided by the OCCJCC, co-chaired by Supervisor Andrew Do and Chairman Doug Chaffee with membership consisting of County departments, Courts, and local law enforcement.

Significant achievements have been made in implementing the OC CARES 2025 Vision to provide specialized housing and treatments in-custody, a co-located behavioral health services campus at Be Well, and increased access and services through OC Links and the Behavioral Health-based public safety program. Initiatives included in the FY 2022-23 Recommended Budget include the following:

- The planning and expansion of the second of three planned Be Well campuses in an unincorporated area on County-owned land in the city of Irvine which co-locates behavioral health services for adults, juveniles, and children and is available for all County residents.
- Expansion of the Behavioral Health-based public safety program in the Sheriff-Coroner Department to provide a dedicated specialized response team to address calls for service with a mental health nexus.
- Establish a Youth Transition Center on the juvenile campus to modernize the outdated facility and provide specialized services and programming to better prepare the youth and transitional-aged youth populations for successful return to the community.
- Establish coordinated reentry services and programs to support individuals involved in the criminal justice system and their families and support systems as they work towards self-sufficiency.



OC Community Resources Department's (OCCR) OC Housing & Community Development Division (Division) administers the County's affordable housing development and the community development and housing successor agency program and activities. Included in the Division is the OC Housing Authority (OCHA) which administers federally funded programs providing housing assistance to County residents through the following programs:

- **Housing Choice Vouchers:** This is the federal government's largest program for assisting very low income families and the elderly and disabled to afford safe and healthy housing in the private market.
 - » Tenant-Based Housing Vouchers allow families and individuals receiving public assistance to choose their housing unit where a landlord agrees to rent under the program. The housing subsidy is paid directly to the landlord.
 - » Project-Based Housing Vouchers are associated with specific housing units, often in an apartment complex, where assisted families or individuals may reside.
- **Special Housing Programs:** Housing programs designed to address the needs of targeted populations may include the following:
 - » **Homeownership Program** allows families and individuals receiving assistance under the Housing Choice Voucher Program to use the housing subsidies towards mortgage payments rather than monthly rent, upon meeting eligibility requirements.
 - » **Family Self-Sufficiency Program** links housing agencies with welfare agencies, schools, businesses and other local partners to provide skills and experience to encourage self-sufficiency.

- » **Veterans Affairs Supportive Housing Program** is a federal collaborative program providing permanent housing subsidies and case management services to homeless veterans with mental and addictive disorders.
- » **Portability Program** allows freedom of choice for assisted families or individuals who have been issued tenant-based housing vouchers; they may lease a unit anywhere in the United States provided the unit is located within the jurisdiction of an administered tenant-based housing voucher program.
- » **Non-Elderly Disabled Program** enables eligible individuals residing in nursing homes or other healthcare institutions the means to transition into the community with appropriate services.
- » **Mainstream Voucher Program** assists individuals who meet eligibility requirements to transition out of the State's Project Roomkey and Homekey programs.
- » **Emergency Housing Voucher Program** is funded through the American Rescue Plan Act of 2021 and assists families and individuals who are experiencing homelessness; at risk of homelessness; fleeing domestic violence; or who were recently homeless when such assistance would promote housing stability.

On June 12, 2018, the Board of Supervisors accepted the Housing Funding Strategy which identified the need for 2,700 additional affordable supportive housing units in Orange County for individuals and families experiencing homelessness and chronic homelessness. The Strategy is currently being updated to include the results from the recent Point-in-Time count and to address the housing needs of individuals involved in the justice system. The Strategy summarizes currently available or anticipated resources and provides recommendations for Orange County to maximize competitiveness in successfully funding projects.

The FY 2022-23 Recommended Budget includes \$27 million from American Rescue Plan Act funding to assist with housing stability by providing landlord incentives for 500 units and match commitments for developing 200 units. Furthermore, the Mental Health Services Act Plan includes \$42 million for permanent supportive housing.

To foster collaboration throughout the County, the Orange County Housing Finance Trust was formed in 2019 as a joint powers authority between the cities and the County of Orange to fund housing specifically assisting the homeless population and families and individuals of low income residing in Orange County.

Housing funding strategy and regular updates are posted on the County's website: <https://ochousing.org/>



Office of
CARE COORDINATION
County Executive Office

The Office of Care Coordination works with County stakeholders and other partners including cities, nonprofits and faith-based organizations to address the need for case management services for individuals who are homeless or at risk of becoming homeless or involved in multiple systems of care in the County. These systems of care include housing, healthcare, benefits & support services, behavioral health, and community corrections. The County is committed to conducting outreach and engagement to connect to resources which could then lead to permanent, sustainable solutions.

The Board of Supervisors has initiated an array of initiatives providing support services such as the OC CARES initiative, opening shelters at Bridges at Kraemer Place and the Yale Transition Center, funding Crisis Stabilization Units, providing funding for development of affordable and special needs housing programs, and leading the Orange County Continuum of Care programs for homeless services. Annually the County expends over \$1 billion in services and programs to support individuals involved in the systems of care.



2022 Point-in-Time count



Bridges at Kraemer Place

To better address the demands on the County's systems of care, a significant investment was made to establish a CARE Plus Program including a System of Care Data Integration System that provides a data sharing platform for coordinated care management. This model allows data sharing, for care coordination purposes, across departments and incorporates the use of a multi-disciplinary team approach to identify individuals involved in multiple systems of care, better address the underlying issues and increase self-sufficiency.

For available resources on Orange County's System of Care, please refer to the following website <https://www.ochealthinfo.com/about-hca/directors-office/office-care-coordination>



BUDGET CALENDAR

AUGUST

- Strategic Financial Plan

SEPTEMBER

- Year-End Budget Report
- Year-End Budget Report
- September Budget Update
- September Budget Update
- Strategic Financial Plan



MARCH

- Recommended Budget: Collaboration and CEO Recommendations

FEBRUARY

- Recommended Budget

APRIL

- April Budget Update
- April Budget Update
- Recommended Budget: Collaboration and CEO Recommendations



MAY

- Recommended Budget/
Final Budget

**LEGEND: Community, Board of Supervisors,
County Administration & Departments**



OCTOBER

- Strategic Financial Plan

NOVEMBER

- Strategic Financial Plan

JANUARY

- Mid-Year Budget Report
- Mid-Year Budget Report
- Recommended Budget



DECEMBER

- Strategic Financial Plan
- Strategic Financial Plan



JUNE

- Budget Hearing / Budget Adoption
- Recommended Budget / Final Budget



JULY

- Fiscal Year-End Close



Public Input Available During Board of Supervisors Meetings

